



Council Meeting

**Wednesday, 15th
February, 2023**

HASTINGS BOROUGH COUNCIL

Dear Councillor

You are hereby summoned to attend a meeting of the Hastings Borough Council to be held at the Council Chamber, Muriel Matters House, Breeds Place, Hastings, East Sussex, TN34 3UY, on Wednesday, 15th February, 2023 at 6.00 pm at which meeting the business specified below is proposed to be transacted.

Yours sincerely,

Chief Legal Officer

Muriel Matters House
Breeds Place
Hastings

7 February 2023

AGENDA

1. Apologies for Absence
2. Declarations of Interest
3. Reports of Committees
 - a) To resolve that the public be excluded from the meeting during the discussion of any items considered while the public were excluded by the relevant committee because it is likely that if members of the public were present there would be disclosure to them of exempt information as defined in the respective paragraphs of Schedule 12A to the Local Government Act 1972 referred to in the minutes of the relevant committee.
 - b) To receive and consider the recommendations and any decisions of the following committees.

Minute No.	Subject	Cabinet Member / Chair
CABINET – 6 FEBRUARY 2023		
510.	Draft Corporate Plan and Budget consultation feedback	Barnett
511. (C)	Draft Corporate Plan update 2023/24	Barnett
512. (C)	Revenue Budget 2022/23 Revised and 2023/24, plus Capital Programme 2023/24-2025/2026	Willis

Notes:

1. The Mayor will call over the minutes and members will rise and indicate those items which they wish to have discussed.

2. No discussion shall take place at this stage upon part II minutes covered by the resolution 3a) above. Any such discussion shall be deferred to item 4 on the agenda.

4. To consider the recommendations and decisions of committees (if any) which the Council has resolved should be discussed after the exclusion of the public from the meeting.

Note: Nothing contained in this agenda or in the attached reports and minutes of committees constitutes an offer or acceptance of an offer or an undertaking or contract by the Borough Council

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Agenda Item 3

Consultation Summary feedback

The consultation responses summarised in this document have been received through the consultation email address since the consultation started on 13 January, with internal staff and at meetings with the leader and deputy leader of the council.

Local Strategic Partnership

1. Councillor Barnett attended the LSP meeting on Monday 23 January 2023. Questions and comments are below.

Q) A comment was made around being pleased to see health included in the conversations, whole systems approach is really needed.

Response: Cllr Barnett agreed that this is the case, we keen to work together, making Cllr Batsford the first portfolio holder for health and culture shows how seriously we're taking this one.

Q) A comment was made about social media comments and some chatter around migrants being prioritised for housing – are there separate pots of funding?

Response: Cllr Barnett explained that there are lots of different funding pots and Hastings will always welcome anyone who arrives. Funding doesn't cover everything, government needs to sort messaging out around this. There are specific issues around the spot-booked hotels in Hastings currently.

Q) A question was asked about whether reducing tourism funding have a negative impact on tourism businesses across Hastings?

Response: Cllr Barnett said he believed that marketing ourselves as Hastings rather than paying into the Visit 1066 pot will help us – there has been lots of media interest in Hastings as Hastings. We have had strong visitor figures for the last two years and signs are that this will continue, unless there is a significant downturn in people taking UK-based holidays.

Hastings Area Chamber of Commerce

2. Cllr Barnett attended the chamber meeting on Thursday 26 January and presented the updated corporate plan and draft budget.

3. Questions were asked at the meeting and Cllr Barnett spoke to some of the attendees after the presentation.

4. The Chamber of Commerce also sent a written response which covered the questions mentioned below.

Q) A question was asked about Hastings United Football Club moving to a new site at Tilekiln.

Response: Cllr Barnett explained that the council is protecting green spaces and will not be selling any of these sites for development. He agreed the town needs better sports facilities but said there needed to be some creative solutions.

Q) A question was asked about funding that Snowflake has received.

Response: Cllr Barnett said he was going to speak to officers about this and respond.

Q) A comment was made about how the planning department is performing, and where housing should be built if green spaces are being protected.

Response: Cllr Barnett responded that housing should be built on brownfield sites and encouraged anyone who had any land to let us know as the council doesn't own many. There are lots of sites that have been land banked for several years so the process of encouraging owners to release these for development has started.

Q) A question was asked about how communication is going with the manufacturers in the town.

Response: Cllr Barnett explained that he had been out and meeting business owners including manufacturers and many of them are reporting full order books and that they are looking for bigger spaces. Skills are a challenge for the town so upskilling is a key aspect to improve.

Q) A follow up question was around getting planning permission for larger units.

Response: Cllr Barnett said he wanted to hear about any problems.

Q) A question was asked about Priory Street car park which has a broken gate which is causing some safety concerns.

Response: Cllr Barnett said he was going to raise these issues with officers and find out what has happened. He talked about the Priory Street redevelopment part of the Town Deal projects which are longer-term.

Q) A question was asked about help for start-up businesses.

Response: Cllr Barnett said that business support isn't part of HBC's remit, it's something that ESCC have responsibility for, but he is keen to help open doors where possible. He talked about the units at Churchfields Business Centre which are almost ready to open.

Q) A question was asked about how the council is working to help businesses who are providing jobs in Hastings, and how this could help the council reduce homelessness and what European funding is available now.

Response: Cllr Barnett explained that the council is receiving £1m of funding from the UK Shared Prosperity Fund which has replaced some of the EU funding we used to receive. This is being spent in Broomgrove over three years.

Q) A follow up question was asked about how this funding is being received but it isn't helping businesses.

Response: Cllr Barnett and Jane Hartnell (MD) explained that the money could be spent on upskilling and development in year three. Cllr Barnett asked if anyone knew of other funding that the council could apply for that they should let us know.

Q) A question was asked about whether the presentation and information was shared with staff.

Response: Cllr Barnett explained that yes, the information is shared with council officers.

Staff and Management Forum (Budget Consultation)

5. The Leader met the Staff and Management Forum.
6. Unison submitted a formal response which covered increased stress for staff due to reductions in staffing to make a balanced budget. The reduction of consultants in the planning department is a concern because of this.

Hastings Community Network

7. The Deputy Leader Cllr Maya Evans met HCN on Friday 27 January. The following questions and responses were forthcoming:

Q) A question was asked about how costed the savings mentioned had been, with £1m saving from staff costs and how that work would be shifted.

Response: The Chief Finance officer explained that the staff savings aren't all salaries, and that it is a total over three years. Museum costs will be looked at when the manager role has been filled.

Cllr Evans continued that for the climate change role, staff across the council will be given extra training to help embed climate change into their roles, spreading it across the council rather than one officer. Consultants may also be used for specific projects. She also reiterated the point about wanting to work closely with the voluntary and community sector on various non-statutory things that the council has previously worked in.

Q) A further comment was raised about the savings proposed for the museum and how these would be achieved.

Response: Cllr Evans noted those points.

Q) A question was asked about how the voluntary sector can deliver some of the services the council is talking about when the voluntary sector doesn't feel supported and that the council has the staff and resources to work together.

Response: Cllr Evans said she had been meeting lots of community groups and would continue to do that. There are ambitious plans and we won't just be delivering statutory services. She explained that the council is having to deliver with the funding we have, after 13 years of austerity and reduced funding.

Q) A question was asked about the increased cost of allotments and whether this increase would be reinvested in the allotments.

Response: Cllr Evans confirmed it would be.

Q) A comment was made about the relationship between the council and the VCS. This included a comment about the new roles identified to help tackle increasing TA costs sitting within the VCS.

Response: Cllr Evans noted the comment about the roles being within the VCS and that she was keen to meet with groups to find best ways of working.

Q) A comment was made about a strategic conversation between community organisations and the council to get better relationships and working together.

Response: Cllr Evans agreed with the need for a meeting.

Q) A comment was made about the VCS being an equal partner with the council in providing services.

Response: This comment was noted, and Cllr Evans explained that the VCS is seen as an equal partner, being able to do some things better than the council because of the experience within the VCS. She acknowledged there was work to be done on the relationship but reiterated the desire to work together.

Q) A comment was made about housing workers being based within the VCS and previous projects where this has worked well.

Response: Cllr Evans noted this point.

Q) A comment was made about West St Leonards and investment in that area of the town.

Response: Cllr Evans mentioned several projects that have happened there recently, but agreed more could be done.

Q) A question was asked about a consultation and engagement budget.

Response: There is no specific budget for this.

8. Hastings Community Network and Hastings Voluntary Action also submitted a formal response to the consultation which covered the questions above, as well as partnership activity, future investment, housing and age friendly community work.

Public consultation responses

9. The council received a range of consultation responses via the council's consultation email address. These are outlined below.

10. 164 responses from the public and organisations have been received. There were 55 comments about events, 40 about tourism, 12 about housing and 57 on other topics including voter ID, road maintenance and the cleanliness of the town.

11. The consultation pages on the website were viewed by 1,716 people over the consultation period – 2.3% of the adult population of Hastings.

Tackling homelessness, poverty and ensuring quality housing

Q) A response was received about an empty property and the state of the road.

Response: These comments have been noted and shared with the appropriate service areas.

Q) A comment was received about not building on Bexhill Road and using other empty buildings for housing.

Response: These comments have been noted and shared with the appropriate service areas.

Q) A comment was received about the number of second/holiday homes within Hastings.

Response: The council has a Housing and Homelessness task force which is currently looking at all options to improve the housing situation in our town. These comments have been shared with this group.

Q) A comment was received about empty buildings in Hastings, including The Havelock, and how they could be used for housing.

Response: The council's Housing and Homelessness task force is looking at all aspects of housing within Hastings, including empty homes. This comment has been shared with the task force.

Q) Comments have been received with suggestions on tackling the housing crisis in the town. This included encouraging landlords to join the council's Letstart scheme, encouraging more people to rent out rooms in their homes, an increase to the local housing allowance, using prefab homes on council owned land, or ESCC land that HBC could licence, or using shipping containers to provide housing.

Response: The council's Housing and Homelessness task force is looking at all aspects of housing within Hastings. This comment has been shared with the task force.

Q) A comment was received about the importance of sorting out the housing crisis from a resident who is waiting for a move.

Response: The council's Housing and Homelessness task force is looking at all aspects of housing within Hastings. This comment has been shared with the task force.

Q) A comment was received about limiting the number of Air B&Bs in the town, or increasing the council tax for second homeowners.

Response: The council's Housing and Homelessness task force is looking at all aspects of housing within Hastings. This comment has been shared with the task force.

Q) A comment was received suggesting ways the Disabled Facilities Grant could be used to help more people stay in their homes.

Response: The DFG policy is under review. The council's Housing and Homelessness task force is looking at all aspects of housing within Hastings. This comment has been shared with the task force.

Q) A comment was received suggesting that the council should tax developers who have planning permission so there is more funding available for housing.

Response: The council's Housing and Homelessness task force is looking at all aspects of housing within Hastings. This comment has been shared with the task force.

Keeping Hastings clean and safe

Q) A response was received about the enforcement of the pedestrian zone in the town centre.

Response: Councillors and officers are working with partners to address these issues.

Q) A comment was received about the intention to focus on the safety of residents and how this should include Hollington and the areas around Wishing Tree Road North. The comment also mentioned that while a cleaner environment in the town centre is desirable, the resident does not want measures like those introduced in London.

Response: This comment was noted and shared with the appropriate service area.

Q) A comment was received about the definition of 'active travel' and the importance of keeping pedestrians safe, including the bollards in the town centre.

Response: The comment about active travel has been shared with the appropriate service area. Councillors and officers are working with partners to address the bollards in the town centre.

Q) A comment was received about the number of rangers in the town and how they should ensure that vehicles are not allowed in parks.

Response: This comment has been noted and shared with the appropriate service areas.

Q) A comment was received about the use of seagull sacks in some areas of the town and how animals can get into these and spread the rubbish across the streets.

Response: This comment was noted and shared with the appropriate service area.

Q) A comment was made about the flooding and how this will happen again in the future.

Response: The comments have been noted and shared with the appropriate departments. The corporate plan has been updated after the flooding in January to include working with partners to address any issues and causes for this.

Q) A comment was received about the cleanliness of the town centre – in the town centre and in the town's gardens and parks.

Response: These comments have been noted and shared with the appropriate service area.

Q) A comment was received about relying on volunteers to litter pick meaning the town looks less attractive to visitors.

Response: This comment has been noted and shared with the appropriate service area.

Q) A comment was made about better lighting and more hygienic practices for an alleyway in the Old Town.

Response: This comment has been noted and shared with the appropriate service area.

Making best use of our land, buildings, public realm and cultural assets

Q) A comment was received about the funding cut at the museum and how the funding that was previously given to Hastings Contemporary could be redirected.

Response: This comment has been noted and shared with the appropriate service area.

Q) There was a comment received about the future of Hastings Pier.

Response: This comment has been noted.

Q) A comment was received about the revised plans for Summerfields leisure centre and the refurbishment of the White Rock Theatre.

Response: This comment has been noted and shared with the appropriate service area.

Q) Comments were received about the Ore Valley Reserve.

Response: The budget papers have been amended in accordance with this.

Q) A comment was received about Pelham Crescent and St Mary in the Castle.

Response: St Mary in the Castle is currently being marketed for sale or rent, and the council is keen to hear from anyone who is interested in taking over this building.

Q) A comment was received about how the council should invest in money making projects to help residents' lives and also encourage visitors. The suggestion is to work towards better rail connections so residents can access well-paid employment rather than tourist venues when visitors cannot visit.

Response: Rail connections are not the responsibility of ESCC but we will continue to work with partners to improve access to our town for both residents and visitors.

Q) A comment was received about the future of Hastings Contemporary gallery having an open-door policy.

Response: We are looking forward to working with Hastings Contemporary in the future on a range of initiatives to enable more local people to visit.

Q) Comments have been received about the future of the White Rock Theatre and St Mary in the Castle.

Response: These comments has been noted and shared with the appropriate service area.

Q) A comment has been received about the increase in fees for allotments and whether this will be allocated to allotment expenditure.

Response: Cllr Evans answered this question at the HCN meeting and said it would be.

Q) A comment was received about preserving the Victorian buildings and history in the town, and not building more concrete buildings.

Response: This comment has been noted and shared with the appropriate service area.

Q) A comment was received about the funding cut proposed to the museum.

Response: This comment has been noted and shared with the appropriate service area.

Q) A comment has been received suggesting that funding for parks and gardens (including public toilets) should be increased, with funding reduced for planting to compensate. The comment also said that the council should stop speculative projects like the proposals to build at Bulverhythe.

Response: Officers have begun the work of bringing grounds maintenance in-house, which will give us greater control of how our parks and green spaces are managed, including being able to alter planting where necessary.

Q) A comment has been received suggesting that the council pause capital expenditure projects (Cornwallis Hotel, Bexhill Road South housing and industrial expansion at Castleham) until the economy is more buoyant.

Response: This comment has been noted and sent to the appropriate department.

Q) A comment has been received suggesting that the council should reduce the number of cars in the town centre by repurposing some land out of the town centre for parking, therefore allowing current car parks to be redeveloped into residential or commercial. The suggestion continues that pavements should be wider and that this would help promote active travel.

Response: This comment has been noted and sent to the appropriate department. This is not something that HBC could do without partnership working with ESCC who have responsibility for the roads.

Minimising environment and climate harm in all that we do - tackling our climate and biodiversity crisis

Q) Comments have been received about the future of cycling in Hastings now the cycle path in the park is not happening.

Response: Officers are working with East Sussex County Council to find alternatives where possible.

Q) A comment was received suggesting that the council should spend funding on more immediate pressing needs than the 'green agenda'.

Response: This comment has been noted.

Q) A comment has been received stating that using the council's budget to offset the climate emergency does not help immediate local causes.

Response: This comment has been noted.

Delivery of our major regeneration schemes

Q) A comment has been received about the lack of mention of Hastings Commons in the corporate plan update in terms of partnership working.

Response: This comment has been noted and shared with the appropriate service area.

Ensuing the council can survive and thrive into the future

Q) A comment was received suggesting that residents are charged for parking permits to bring in revenue and reduce the demand for parking spaces.

Response: This comment has been noted and shared with the appropriate service area.

Other

Q) A comment was received about getting people back into work in the town and how we can encourage people to take action and accountability for their actions. The comment also talked about the range of shops in the town centre, the safety of the roads with potholes and antisocial behaviour.

Response: These comments have been noted and passed to the appropriate service areas.

Q) Several comments were received about the introduction of voter ID.

Response: The council is working on plans to promote this change ahead of the local elections in 2024.

Q) Several comments were received about the future of live music and events in the town.

Response: These comments have been noted.

Q) Comments have been received about the plans to reduce funding for the Information Centre and the tourism marketing through 1066 Country.

Response: These comments have been noted.

Q) A comment has been received about the need to boost the local economy, including attracting businesses and employers and entrepreneurs into the town to help provide local jobs and working with other organisations to help address health issues in the town.

Response: The council is keen to continue the closer working relationship with the NHS which has come out of the COVID pandemic. We will continue to push to address the health inequalities which exist in our town.

Q) A comment was received about how the updated corporate plan refers to the need to be greener and asking where this has come from. The comment also asks why government isn't helping fund the lack of housing; the importance of clean streets, a clampdown on graffiti and vandalism; the future of St Mary in the Castle and the piano competition; the link road to Queensway; and electric car points.

Response: These comments have been noted and shared with the appropriate service areas.

Q) A comment was received about health inequalities which encouraged working with partners to ensure access to GP services.

Response: This comment has been noted and shared with the appropriate service area.

Q) Comments were received about the proposals to withdraw from 1066 Country Marketing and the impact this would have on local businesses.

Response: These comments have been noted and shared with the appropriate service area.

Q) A comment was made about the level of council tax.

Response: This comment has been noted and shared with the appropriate service area.

Q) Comments have been about the state of the road, including potholes, lorry weight limits, the safety of the junction at Battle Road/Sedlescombe Road North, and the Queensway link road.

Response: This comment has been noted, roads are an ESCC responsibility.

Q) A question was asked about how the reserves will be invested so that funds can grow.

Response: This question has been passed to the relevant service area.

Q) A comment was received about council tax being the same across all types of homes.

Response: This comment has been noted.

Q) A comment has been received suggesting that events funding should be increased rather than cut.

Response: This comment has been noted and shared with the appropriate service area.

Q) A comment has been received about how the budget does not include improvements to accessibility for train stations.

Response: The council is not responsible for train stations.

Q) A comment has been received about stopping the live streaming of council meetings.

Response: This comment has been noted and shared with the appropriate service area.

Q) A comment has been received that the council tax increase should be higher to keep the town afloat.

Response: The council is limited by government around how much we can increase council tax.

Report To: Budget Full Council

Date of Meeting: Wednesday 15 February 2023

Report Title: Draft Corporate Plan update 2023/24

Report By: Jane Hartnell, Managing Director

Key Decision: Y

Classification: Open

Purpose of Report

To present the draft annual update to the Council's Corporate Plan 2020-24. The annual update reflects the changes in the national and global context within which we are now working and summarises some of the key activities the council will undertake in 2023/24.

NOTE: The report and appendices have been updated to reflect the amendments made at Budget Cabinet - Budget Council are therefore recommended to agree the revised proposals.

Recommendation(s)

1. That Cabinet recommends that Full Council approve the draft annual update to the corporate plan 2020-24 including the amendments made at Budget Cabinet.
2. That delegated authority be given to the Managing Director, after consultation with the Leader of the Council to make further revisions as is considered necessary.

Reasons for Recommendations

1. The council needs to approve the annual update to the corporate plan as its statement of strategic direction for the period 2020 - 2024, mindful of the views received as part of the public consultation.

Introduction

1. The Council agreed its [Corporate Plan \(2020-24\)](#) and budget (2020-21) back in February 2020. Since then the COVID-19 pandemic has affected the world, alongside war in Ukraine and a cost-of-living crisis leading to high inflation and price rises. The housing crisis is the main financial pressure facing the Council in the coming year and is the key focus of work.
2. The [2022/23 Corporate Plan update](#) reflected several new activities, roles and responsibilities the Council was focussed on to start to recover from the pandemic, working with our partners.

Draft 2023/24 Corporate Plan Update

3. The bulk of the corporate plan 2020-24 is unchanged, this includes our approach and the three outcomes and six priorities.
4. The draft Corporate Plan 2023/24 annual update is set out in appendix A.
5. The headline key activities proposed for 2023/24 include:
 - a. Ongoing actions - including those paused or delayed by the pandemic or which were not expected to be completed until 2023-24
 - b. New or changed activities that reflect refocussing to address resource and budgetary challenges.
6. Following approval of the draft annual update, further work will be undertaken to firm up milestones and measures for each key activity so performance can be tracked via the Council's [performance management](#) arrangements.
7. The Overview and Scrutiny Committee will continue to monitor performance quarterly against our milestones and measures.

Equalities

8. A draft assessment of equality impacts on the service changes proposed is included with the draft budget proposals for 2023/24 within Appendix K2.

Options

9. No alternative options were considered. Regular performance monitoring is required to ensure the Overview and Scrutiny Committee can undertake its scrutiny function as set out in the Constitution.

Timetable of Next Steps

10. Please include a list of key actions and the scheduled dates for these:

Action	Key milestone	Due date (provisional)	Responsible
Corporate plan	Updates approved	1st March 2023	Transformation

annual update finalised and published on the council's website			and Programmes Manager Communications Manager
2023/24 performance milestones and measures integrated into performance dashboard	Dashboard refreshed.	1 st April 2023	Transformation and Programmes Manager
2022/23 year end performance data collated and used to propose draft Performance Indicator targets for 2023/24 for consideration by O&S and Cabinet	Cabinet report	July 2023	Transformation and Programmes Manager

Wards Affected

(All Wards);

Policy Implications

Reading Ease Score:

Have you used relevant project tools: Basic scope, SWOT

Please identify if this report contains any implications for the following:

Equalities and Community Cohesiveness	Y
Crime and Fear of Crime (Section 17)	Y
Risk Management	Y
Environmental Issues & Climate Change	Y
Economic/Financial Implications	Y
Human Rights Act	Y
Organisational Consequences	Y
Local People's Views	Y
Anti-Poverty	Y
Legal	Y

Additional Information

Appendix A – Draft headline key activity updates 2023/24

Officer to Contact

Officer Stephen Dodson (Transformation and Programmes Manager)

Email sdodson@hastings.gov.uk

Tel 01424 783326

Draft Corporate Plan key activities update for 2023/24

The council agreed its four-year Corporate Plan* in 2020 and set out its vision and objectives for the period up to the end of 2023/24.

While these ambitions remain, the global, national and local landscape has changed significantly, and the council is now working in a very different social, economic, financial and political context. The council takes these challenges very seriously and has had to change the way it works since Covid, and will continue to address these through *our work in 2023/24, starting new conversations about our role and how we will work in the future.*

We remain passionate about Hastings, ambitious for the town, and determined to find new and effective ways of delivering for all our residents. One of the positive aspects of Covid has been the effective new partnerships which bring together the council with our innovative voluntary sector, as well as key agencies such as the NHS, East Sussex College and local business.

Increasingly we recognise that councils can only deliver transformation through these partnerships, and so as we focus more on enabling, new platforms that provide ways for local expertise in different fields to be heard are needed. This year the council will start discussions about how best to harness this talent in culture, in the environment and in health. Hastings is full of remarkable people, and by working together we can make it an even more special and more equal place to live, visit and work in.

We are committed to speeding up the regeneration of our town centre, making it an attractive and sustainable place that people want to spend time in, whether to live, shop or enjoy themselves. We are committed to tackling the real challenges of the climate emergency, and to supporting those residents who are struggling with poor health, not enough money and insufficient work and education opportunities.

Our corporate plan update carefully balances the continuing work begun in 2020 with these new initiatives, allowing residents, partners, and stakeholders to understand our commitments and the targets we have set ourselves for *2023/24 and the next few years.* The Overview and Scrutiny Committee play a key role in holding the administration to account for delivery of these activities.

To determine the commitments set out below, detailed assessments are made by service managers of the capacity of their teams to deliver the council's responsibilities and ambitions. These assessments are informed by statutory (legal) requirements for things the council must do, the level of demand for services (which is higher in the cost of living crisis), the availability of staff and other resources (recruitment and retention of staff remains a challenge in some areas), funding available for activities (including external or from grants), the ability for activities to generate income that can support other council activity, and of course political priorities and aspirations.

The council's financial position is the biggest constraint on its ambition. The significantly reduced level of direct government support over the last decade, the inability of the borough council to raise high levels of council tax and business rates (compared to other

Post-consultation amendments agreed by Cabinet [Type here] [Type here] [Type here]
councils), and the high demand for key services such as homelessness and benefits have all combined to create a significant deficit - the council's costs are higher than it is able to raise through fees, council tax, other income and government grants.

The largest impact on the council's financial position is that of the costs of temporary accommodation to house those entitled to support under homelessness legislation. The housing crisis in our town is characterised by a continually reducing supply of affordable private rented housing as landlords sell up or increase rents; a significant waiting list for social housing; low wages; and a gap between what housing costs the benefit system will pay for and the level of rent required.

This housing crisis has a huge impact on the lives of the almost 500 households (*over 1,000 people*) currently living in temporary accommodation, and has a direct impact on the council's financial situation. The net cost for statutory temporary accommodation costs in 2019 was £731,706. The forecast net cost for the whole of 2022/23 is £4,470,220 a rise of more than 500% since 2019/20.

These costs are unsustainable and are threatening the financial stability of the council. Despite all our initiatives and interventions, the short-term position of the council (until further significant numbers of affordable accommodation is built in around two years' time) is extremely challenging.

In response, the council is moving to a model whereby it no longer directly delivers some of the non-statutory activities it has supported in the past but will seek to work in partnership with others *especially the third sector through new innovative models or ways of working* where this can be done more cost-effectively or enables others to step in.

The council of course also needs to ensure that it can continue to employ the best and most committed staff team to deliver services to local people.

Tackling homelessness, poverty and ensuring quality housing
1. The Housing and Homelessness Taskforce will continue to prioritise the key delivery objectives identified aimed at reducing our temporary and emergency accommodation usage. We will also progress and implement cost effective alternatives to high-cost emergency housing provision. <i>These include involving the third sector in a range of ways to inform and support delivery of some of our statutory services.</i>
2. Conclude implementation and encourage take up of new self-service system for revenues and benefits, <i>whilst also improving the face-to-face service for those digitally excluded for whatever reason.</i>
3. Achieve key performance and collection targets in respect of benefit processing times and collection rates for council tax and business rates.

8 Pages 17	<p>4. Continue our programme to maximise delivery of much needed new, Local Housing Allowance rate, affordable and retrofitted homes in our town:</p> <ul style="list-style-type: none">• Including 500 affordable homes by 2027, maximising the number of rented homes, with first 200 due to be completed from this year.• Progress developments on council owned land such as Bexhill Road South and Mayfield E to meet this affordable homes target. <p>5. Improve access to settled housing for homeless people through our social lettings agency and property owner incentive programmes.</p> <p>6. Continue our Housing First programme and explore new funding and partnership opportunities to increase the range of accommodation options for people with multiple and complex needs.</p> <p>7. Utilise available grant funding aimed at reducing fuel poverty and improving energy efficiency by promoting and referring residents to the Warm Home Check Service.</p> <p>8. Develop our acquisitions programme to supply up to 200 units of cost-effective temporary accommodation, starting this year, by 2026.</p> <p>9. Ensure that all homes delivered by the council or partners comply with the Healthy Homes principles as outlined by the Town and Country Planning Association.</p>
	<p>10. Develop and adopt a new Housing Strategy and review key policy documents, including the Social Housing Allocation scheme.</p>
	<p>11. Housing and Homelessness Taskforce will continue to review our temporary and emergency accommodation options, ensuring that suitable provision is available and achieve best value, and apply lessons learned to firm up future provision arrangements.</p>
	<p>12. Use Disability Funding Grants funding available through the financial assistance policy to supply adaptations more effectively to eligible residents to allow them to live independently for as long as they feel able, involving local partners and housing providers.</p>
	<p>Keeping Hastings clean and safe</p>
	<p>13. Ensuring delivery of our statutory refuse, recycling and street cleansing services, including:</p> <ul style="list-style-type: none">• Enhancing our existing contracted out refuse and recycling service by working closely with the contractor. For example, where appropriate, adjusting collection rounds to improve service delivery to residents.

- Seek Government guidance on the implementation of relevant sections of the Environment Act 2021, including food waste, enhancing the garden waste scheme and reviewing the Technically Environmentally and Economically Practicable (TEEP) assessment on our recycling service and progress accordingly.
- Building on the good performance of our in-house street cleansing service, continue to work in partnership (including our voluntary sector partners) towards finding potential improvements to the way the service is run, and implement them where sufficient budget is found and authorised.

14. Ensuring effective delivery of our statutory street scene enforcement services delivered through our Warden team including:

- Continuing to tackle anti-social behaviour and enviro-crime in line with our statutory commitments in partnership with other agencies such as the police.
- Maintaining a primary focus on the multi-agency approach to reducing negative environmental, social and economic impacts on areas such as the town centre and seafront, including reporting highways issues weekly.

15. Ensuring statutory delivery of our licensing and environmental health commitments including:

- Continue to support local businesses to comply and keep food hygiene ratings.

Making best use of our land, buildings, public realm and cultural assets

16. Implement the in-house grounds maintenance contract from November 2023 *including establishing new relationships with local expertise and voluntary organisations.*

17. Complete the landscaping work required to return Alexandra Park to its former standard following the statutory improvement works at Buckshole Reservoir.

18. Publish new Cultural Regeneration Strategy 2023-28 *and involve local residents in shaping and organising future delivery of priorities in the plan.*

19. Keep open council owned and run visitor attractions where it is safe and we can afford to do so, bringing forward *in partnership with residents*, ways to run these better or differently with the funding and resources available. Proactively explore revenue earning opportunities at Hastings Museum & Art Gallery such as promoting it as a wedding and corporate venue, with a view to extending this model to other properties if it is successful and resources allow.

20. Promote Active Travel across Hastings to encourage active and healthy lifestyles and accelerate through a new *councillor* cross party working group, *looking at innovative ways of funding active travel improvements.*

21. Complete our work on our Local Plan engaging our citizens and partners to help set how the borough will shape up for the future *especially responding further to the challenges of the climate emergency*. Ensure the Local Plan complies with Age Friendly principles.
22. Complete new Asset Management and Capital Strategies *within six months*, and 2023/24 plans and actions refreshed *through the lens of the climate emergency*, and delivered accordingly, including exploring earning opportunities from council property and assets.
23. Ensure both the local plan and asset management strategies include the promotion of land suitable for community food growing opportunities.

Minimising environment and climate harm in all that we do - tackling our climate and biodiversity crisis

24. Implement our actions in the updated climate change strategy and action plan, including converting waste vehicles from diesel to HVO and HBC vehicles to electric, new approaches to biodiversity through the in-house grounds maintenance service, reducing vehicle use where possible and improving pedestrian access in Hastings Town centre, prioritising sustainable and active modes of transport in the new Local Plan, expanding Solar for Business and Green Energy training.
25. Ensure every decision that the council makes will be made with climate change and the environment as a key focus, framing decisions through a climate change emergency lens with key performance indicators agreed. Encourage greater use of active travel and sustainable public transport by residents and visitors.
26. By being honest, *open and transparent* about the scale of the task ahead, we will become a campaigning council actively calling on the government for the funding that local government needs to be able to help residents and communities make the changes that are necessary to reduce our carbon emissions, including the challenge of retrofitting local housing stock. *Our website will be regularly updated with information about new actions, council emissions and partner commitments.*
27. Set up a cross party working group to support climate emergency work, with *specialist* officer support to focus on bringing in funds for partnership working with the third and business sector, tapping into the huge skill resource available in the town *and establishing a local environment commission to shape policy.*
28. Ensuring our assets are delivering on our climate action goals.

Delivery of our major regeneration schemes

<p>29. Having successfully bid for £24.3m Town Deal Funding, ensure delivery of the programme, keep the Town Board and other stakeholders updated and work to lever in any further private investment or other government funding streams as possible. Examples for 2023/24 include supporting:</p> <ul style="list-style-type: none">- Design work on plans for a new Castle visitor centre including improved access- Consultation on detailed plans for a greener, safer, and more attractive pedestrian friendly Town Centre <p>30. Town Deal and other regeneration schemes will move forwards including</p> <ul style="list-style-type: none">o Independent town deal projects (i.e. East Sussex College Green Training Centre and EFT Green Classroom with Plumpton College) will be open in 2023o Other approved town deal projects will be implemented for completion by 2026.o Refining proposals, developing a business case and submitting Levelling Up bid for new health and leisure centre at Summerfields.o Work with Homes England to capture the wider regeneration interests in the town centre, including Station Plaza.
<p>31. Taking Connecting Hastings and Rother Together projects to completion in June 2023.</p>
<p>32. Implementation of the UK Shared Prosperity Fund proposals including improvements for Broomgrove, working with local community, culture, environment, health and housing partners. Use this project to test embedding the lessons learnt from the Health Equalities work and the HVA 'Facing the Future' report.</p>
<p>33. Refocus support for the town's visitor economy and its c7000 jobs</p>
<p>34. Continuing to monitor the developer's progress with proposals to regenerate the West Marina site.</p>
<p>Ensuring the council can survive and thrive into the future</p>
<p>35. Reprioritising and reorganising services in order to meet our statutory commitments, budgetary challenges and rebuild reserves, and where necessary make reallocations of resources to reduce the impact of the housing crisis.</p>
<p>36. Further improve our performance reporting arrangements using our dashboard on our website to help citizens track how we are doing by:</p> <ul style="list-style-type: none">o smartening existing targets.o better integrating performance, risk and finance reporting.o publishing an action plan for the delivery of our corporate standard, subject to capacity.o include carbon reduction goals.

37. Integrate lessons learned and continue to realise benefits from the digital first programme and keeping online access to services, subject to capacity and budget.

38. Facilitating good programme and project management practice across the Council's key areas of work, subject to capacity and budget.

- Ensure that budget managers are equipped with the necessary tools and skills, aware of their responsibilities and accountability by providing further finance for non-finance managers training.
- Implement (as far as possible and in line with our Treasury Management Strategy) the Responsible Investment Policy committed to as part of the 2018 council motion to divest from fossil fuel businesses.

New key activities (*not previously included in our 2020-24 Corporate Plan*)

39. Continue to work with partners to address the health inequalities in our town:

- Ensuring that the Universal Healthcare work delivers on the objectives of re-designing access options for local people
- Support the Local Strategic Partnership Boards work on addressing the wider determinants of health inequalities
- Continue to lobby to keep and sustain resources in the town, for example, to keep as many specialist units at the Conquest Hospital as possible.

40. Review the council's procurement approach to engage local and community businesses where possible working towards a local circular economy.

41. Consider the case to move to four yearly local elections and undertake a governance review of council decision making and report to Full Council on options.

42. Begin conversations with residents and local, regional and national partners with a view to establishing new health, culture and environment partnerships in 2024.

43. Support work of Overview and Scrutiny Committee, and Local Strategic Partnership, to strengthen promotion and delivery of equalities for staff and residents, *including a continuing commitment to being an Age Friendly Council, and the involvement of residents from communities especially impacted by inequality.*

44. *Deliver a borough wide publicity campaign from October 2023 to ensure all residents are aware of the new law on voter identification and make it easy to obtain either a postal vote or council registration form before the May 2024 elections.*

45. *Given significant floods in January 2023:*

- a) investigate causes, identify mitigations and adaptations as a result of the January '23 town centre flooding;*

- b) in partnership with key stakeholders develop an action plan and identify funding or investment which will enable these mitigations and adaption to be implemented;*
- c) continue to hold SW to account and ensure they minimise discharges onto our beaches*
- d) continue working with our partners to develop the relationship with Southern Water (SW), ensure infrastructure is maintained and improved in line with SW Investment plan and push harder for more investment into the aging infrastructure in our town;*
- e) work with regional partners for an East Sussex approach to strategic management with key infrastructure bodies.*

Report To: Budget Full Council

Date of Meeting: 15 February 2023

Report Title: DRAFT Revenue Budget 2023/24, and Capital Programme 2023/24 to 2025/26

Report By: Kit Wheeler
Chief Finance Officer

Key Decision: Yes

Classification: Open

Purpose of Report

THE REPORT AND APPENDICIES HAVE BEEN UPDATED TO REFLECT THE AMENDMENTS MADE AT BUDGET CABINET – BUDGET COUNCIL ARE THEREFORE RECOMMENDED TO AGREE THE REVISED PROPOSALS

1. This report presents the draft budget for 2023/24.
2. The report identifies that a balanced budget in 2023/24 can only be achieved by using £2.5m of reserves, and that further substantial savings will be required in future years.
3. However, the forecasts for future years show an increase in reserves should the substantial saving targets be achieved. e.g. 2025/26 is currently forecast to be a predicted surplus with further surplus forecasts in the proceeding financial years.
4. The level of grant funding, Council Tax increases and income from fees and charges is insufficient to meet the annual increases in costs e.g. inflation, pay increases, demand pressures.
5. This report will be updated for the Budget Council after the consultation and after it is presented to Cabinet following the receipt of the final government grant settlement, and changes in the business rate income projections.
6. In setting the budget for 2023/24, recognition has to be taken of the uncertainties that exist for the years ahead given the absence of the Fair Funding review (retitled as Review of Relative Needs and Resources). The future year forecasts are compiled on the basis of no reductions in external funding from the government in respect of Business Rate retention and Revenue Support Grant in future years.
7. The Cabinet meeting on the 6th February 2023 is a key part of the budget setting process. The full Council meeting on the 15 February 2023 is responsible for setting a

balanced budget and determining the Council Tax.

8. Whilst savings of £1.4m have been identified for 2023/24, there are also unavoidable increases in costs that result in further use of the Council's fast diminishing reserves being required. If the recommendations in the report are approved by Council, there will be an increase in the Borough's part of the Council Tax in 2023/24 of 2.99% which is the maximum permissible without a referendum.
9. Not all the grant figures will be received before determining the budget. As such some figures will remain as estimates and adjustments will be made when details are known e.g. figures for Disabled Facility Grants are not expected until well into 2023/24. Precept figures will be presented to Budget Council once determined by East Sussex County Council, Police and Crime Commissioner, and Fire Authority.

Recommendation(s)

- (i) Approve the draft 2023/24 revenue budget (Appendix A)
- (ii) Approve a 2.99% increase in the Borough Council's part of the Council Tax.
- (iii) Approve the Capital Programme 2023/24 to 2025/26 (Appendix D).
- (iv) Approve the proposed expenditure from the Renewal and Repairs Reserve, and Information Technology Reserve (Appendices J and I respectively) and those items from other reserves shown in Appendix H that can proceed without further reference to Cabinet or Council.
- (v) Approve that the use of the limited monies in the budget and Reserves for "Invest to Save" schemes be determined by the Chief Finance Officer in consultation with the lead member for Finance and Chief Executive.
- (vi) Agree once again that the Council does not seek to undertake any capital project/scheme purely for yield that would prevent the Council from borrowing either commercially or from the PWLB to fund its Capital programme.
- (vii) Approve the revised Land and Property Disposal Programme (Appendix F) and agree that disposals can be brought forward if market conditions make it sensible to do so and as part of the future Capital Asset Strategy.
- (viii) Agree that where a Capital scheme involves a net increase in overall revenue costs to the Council, or where any guarantee is to be provided which does, or could, incur costs for the Council, such decisions continue to be made by full Council.
- (ix) Agree that no Council properties or land be disposed of, either by sale or lease, at less than market value without further express approval by Full Council - except where the lease is no longer than 5 years and the difference is less than £5,000 p.a. in which case Cabinet will have the authority to determine.
- (x) Agree that schemes marked with an asterisk in the Capital Programme can proceed without further reference to Cabinet or Council.
- (xi) Approve the detailed recommendations in Appendix M, which relate to the setting of

Council Tax in accordance with Sections 31 to 36 of the Local Government Act 1992 (Appendix M – to be provided/updated for full Council).

- (xii) Approve that the budget be amended as necessary to reflect the final grant figures including Disabled Facility Grants - once received.
- (xiii) Full Council adopt the existing Council Tax Support Scheme subject to amendments to allowances in line with national changes. Determination of the allowances to be delegated to the Chief Finance Officer in line with prior year practice.
- (xiv) It is recommended that the Council reviews the affordability of the Council Tax Support Scheme during 2023/24 in order for a consultation exercise to be undertaken.

Reasons for Recommendations

1. The Council continues to be under severe financial pressure. It is facing increased costs, particularly from inflation and homelessness, it has large Capital projects in the pipeline and must by law set a balanced budget. It has had to use large elements of its reserves to fund the cost pressures and to balance the budgets in each of the last few years and will need to do so again in 2023/24 and 2024/25.
2. A major overhaul of the funding mechanism for local authorities has again been postponed and when combined with a Spending Review that continues to underfund disadvantaged councils will leave the Council with little option but to cut services to the statutory minimum. The Council is able to increase Council Tax by a maximum of 2.99% without a referendum against a background of inflation currently running at above 9%.
3. Despite identifying Priority Income and Expenditure Review (PIER) savings of over £1.4m for 2023/24 these are insufficient to balance the budget without the further use of Reserves. Once again further significant savings need to be found during 2023/24 to reduce the call on the Reserves, achieve a balanced budget in future years, and to try and ensure that reserve levels can be maintained at above the minimum recommended level.
4. The Council needs to be in a position to match its available resources to its priorities across the medium term and to maintain sufficient reserves and capacity to deal with potentially large and unexpected events in addition to fluctuations in income and expenditure levels – as highlighted by the Covid-19 crisis and one-off expenditure items such as dangerous structures, cliffs and reservoir works. The increased in-year spend on temporary housing accommodation necessitates a much greater degree of service reductions elsewhere in the Council.
5. The Council remains exposed to a much greater degree of volatility in terms of its income from Non Domestic Rates and expenditure in terms of Council Tax Support claims – the cost falling directly on the Council and the preceptors.

Introduction

1. The Council continues to find itself in a very challenging financial period that is anticipated to continue for the foreseeable future. The Council when setting the budget in February 2022 forecast that there would be a deficit in 2022/23 of £2.33m. Despite in year savings the forecast outturn identifies a deficit of £3.36m.

2. For 2023/24 the deficit is estimated at some £2.53m if all savings identified in the report are accepted and then achieved.
3. Whilst the Council has identified savings of some £1.4m for 2023/24, it is also incurring additional expenditure and expects ongoing difficulties with some income streams e.g. Council Tax, Business Rates and rental income.
4. Temporary accommodation costs have continued to increase dramatically throughout the current year. The 2022/23 budget is currently insufficient to meet the current demands and is forecast to require further additional funding of £2.3m in 2023/24 to cope with the anticipated increase in demand for services.
5. The Fair Funding Review (the level and distribution of the monies between Councils) has again been postponed. It was made clear in November 2021 that councils' share of business rate growth would not be increased from the current level of 50%.
6. The New Homes Bonus Scheme was extended for 2022/23 but what will replace it, if anything, provides more uncertainty. What does appear to be clearer is that of the funding available those councils' providing adult and children's care services will continue to receive greater priority – along with the police and teaching professions.
7. As reported in September 2022 the Council could potentially reach the point where unallocated reserves would meet the minimum recommended level that the Council should hold (£6m) and even drop further below this threshold in future years with the very real threat of issuing a Section 114 notice if no action was undertaken around solving the Housing crisis in particular.
8. Since September 2022 the council has worked extremely hard to identify savings, but also involved experts to undertake reviews of its Housing department and its approach to tackling the Housing crisis. This has allowed thorough examination and investigation into ways in which the Council could improve its approach that has meant strategically not looking at short term solutions but multi-year options and projects, culminating in substantial savings over the medium term of up to £3m by the end of 2025/26.
9. Whilst funding and increased demand is of overriding concern, there are many positives in terms of what the Council can and does achieve. The Council's existing programmes would still be regarded as ambitious in many places. Currently a new hotel in Cornwallis Street, units at Churchfields Industrial Estate, the town's housing plans, and West Marina development are potentially valuable regeneration schemes. Given the town's economic and social position the Council needs to stimulate economic growth and the provision of new housing. Using the revision of the Local Plan and the opportunity the Towns Fund affords (£24.3m for Hastings) it is critical to establish an attractive framework to encourage investment and ensure the Council's resources are effectively focused in partnership with others.
10. A number of amendments to the budget figures are expected from those published at the consultation stage as a result of government funding notifications yet to be received. These for example include funding levels for Housing Benefit Administration grant, Discretionary Housing Payments, and the re-calculation of business rate income.

Strategic Priorities

11. The Council's strategic priorities have been reviewed for 2023/24 in the light of the continuing challenges that the Council and the community face particularly in the light of the reduced funding levels and the climate change emergency. The Corporate Plan is due to be considered by Budget Cabinet and Budget Council alongside this budget report.
12. The priorities are:
- Tackling poverty, homelessness and ensuring quality housing
 - Keeping Hastings clean and safe
 - Making best use of our buildings, land, and public realm assets
 - Minimising environment and climate harm in all that we do
 - Delivery of our major regeneration schemes
 - Ensuring the Council can survive and thrive into the future
13. The Council's corporate plan continues to remain very ambitious when set against the background of reductions in grants and the continuing demand pressures – particularly around homelessness and temporary accommodation requirements.

Financial Planning - Medium Term Financial Strategy

14. The Medium Term Financial Strategy update report, in September 2022, provided indicative budget forecasts for the 4 year period 2022/23 to 2025/26. These have been updated within the budget papers attached.
15. Given the need to plan for future years, the Medium Term Financial Strategy, identified key principles to be followed when compiling the budget as well as identifying the financial risks and opportunities more closely. The Financial Strategy integrates the financial and policy planning procedures of the Council.
16. That robustness of the Strategy is built upon a foundation of key principles:
- (i) Ensure the continued alignment of the Council's available resources to its priorities**
- All key decisions of the Council relate to the Corporate Plan. Priorities are determined and reviewed in the light of any changes to the Plan. However, the spiralling homelessness costs are necessitating a wholesale review of what is actually deliverable in the future given the statutory burdens being placed on the Council.
- (ii) Maintain a sustainable revenue budget**
- This means meeting recurring expenditure from recurring resources. Conversely non-recurring resources such as reserves and balances can generally be used to meet non-recurring expenditure providing sufficient reserves and balances exist.
- Whilst the principle remains sound the Council had consciously strengthened its reserves in previous years, knowing that these will be required to ease the transition to a lower spending Council and to meet key corporate priorities. The Council has required the use of these reserves to achieve balanced budgets in every year since 2018/19 and will need to do so again in 2023/24.
- (iii) Adequate Provisions are made to meet all outstanding liabilities**

(iv) Continue to identify and make efficiency savings

Each year there is a thorough examination of the Council's "base budgets" to identify efficiency savings and to ensure existing spend is still a Council priority (Priority Income and Efficiency Reviews – PIER).

(v) Review relevant fees and charges comprehensively and identify Income generating areas as a means of generating additional funding for re-investment in priority services.

(vi) Capital receipts and reserves will primarily be available for new investment of a non-recurring nature thereby minimising the overall financial risk

Resources will be allocated to invest in the Council's assets to ensure they support the delivery of corporate and service priorities.

(vii) Ensure sufficient reserves are maintained

The Council has needed to use its reserves in the last couple of years to balance its budget following reductions in government funding and ever-increasing costs. Volatility within business rates and the Council Tax Support scheme resulted in the establishment of a separate reserve to smooth some of the impact of income fluctuations. The useable earmarked reserves are reducing rapidly, as are General Reserves and this will impact significantly on Council priorities in future years and its ability to provide services or undertake new projects – let alone meet unforeseen costs.

A detailed review of Earmarked Reserves is planned for 2023/24 as part of a council wide approach to its financial management and to ensure that all funds are appropriately resourced moving forwards.

(viii) Ensure value for money is achieved in the delivery of all services and that the Council seeks continuous improvement of all services.

It should be noted that the latest report from the External Auditors based on the 2020/21 financial year highlighted some areas of improvement and many of the recommendations included in the report have already been implemented in 2022/23 with the rest set to be finalised in 2023/24.

(ix) Maintain affordable increases in Council Tax whilst accepting that such an objective is linked to the amount of annual Government grant, inflation, and new legislative requirements.

The Council is increasing Council Tax by the maximum permitted without a costly referendum, while supporting the most vulnerable through the Council Tax Support/Reduction scheme.

(x) Recognise the importance of partners in delivering cost effective solutions for services.

17. The level of risk that the Council is facing from fluctuations in income streams has increased significantly particularly where there is reliance on commercial property income. This is recognised by the government and Chartered Institute of Public Finance Accountants (CIPFA) resulting in new codes of practice and government regulations.

These have been introduced to help ensure that Councils do not over-extend themselves in this challenging environment.

Funding Allocations

18. The Local Government Finance Settlement is the annual determination of funding to local government. It was finally announced on the 19th December 2022.
19. The settlement provides details of the Revenue Support Grant and level of Business Rates that the government expects councils to retain – the Settlement Funding Assessment.
20. The Government had previously announced as part of its Autumn statement various potential positives for local Councils and intimated that it would be supportive of the issues that Councils were facing.
21. Whilst it allows the Council to increase Council tax by up to 3%, (previously 2%) the overall funding breakdown meant that as a Council Hastings actually will receive less funding than the previous financial year by around 10% net.

	2022/23 £	2023/24 £	Change £	Change %
Revenue Support Grant	1,040,990	1,308,581	267,592	25.7%
Lower Tier Services Grant	174,732	154,478	-20,254	-11.6%
2022/23 Services Grant	263,308	-	-263,308	-100.0%
New Homes Bonus	158,442	16,240	-142,202	-89.8%
	1,637,471	1,479,299	-158,172	-9.7%

22. The Council receives Revenue Support Grant and also retains a percentage of business rates (base line funding level).
23. The RSG amounts to £1,308,581 in 2023/24 (£1,040,990 in 2021/22) – and represents an increase of £267,592 (26%).
24. The Council receives Lower Tier Services Grant amounting to £154,478 provided to lower tier local authorities for services such as homelessness, planning, recycling and refuse collection, and leisure services. For 2023/24 the grant amounts to a decrease of £20,254 (12%).
25. The 2022/23 Services Grant was a one-off Grant for that year and no further allowance has been provided.
26. The New Homes Bonus Scheme commenced in April 2011. This is a grant that rewards the building of new houses and for bringing long term empty properties back into use. The sum receivable in 2023/24 amounting to £16,240 is £142,202 less than the previous financial year. A funding loss of 90%.
27. The Council Tax Base return (CTB 1 in October each year) identifies the number of new properties completed and the number of long-term empty properties brought back into use (net). The funding for 2023/24, like that for 2022/23, is a “one-off” with no ongoing legacy payments.

Funding from Business Rates

28. The government launched the Business Rates Retention (BRR) scheme on 1 April 2013 as one of the main forms of local government funding. Instead of a single grant settlement the Council received Revenue Support Grant (RSG) and the Business Rate Baseline Funding level (expressed as Baseline Need). The two figures effectively made up the Settlement Funding Assessment (SFA). Whilst the government calculate a notional business rate figure, they believe each Council should collect, ultimately it is the actual level of business rates collected that will determine the total funding actually received for this element of the settlement i.e. the level of RSG was guaranteed throughout the year whilst the business rate element is not.
29. In order to calculate the likely business rate income receivable, account is taken of planning approvals for new commercial buildings and for change of use to residential and an allowance is made for the likely reductions due to successful appeals against rateable values. Businesses see no difference in the way the tax is set. Rate setting powers remain under the control of central government and the revaluation process remains the same – save for a new revaluation (every three years now instead of five – but unclear thereafter). The revaluation scheduled by the government for April 2021 was again postponed – it is now due in April 2023.
30. Under the existing scheme 50% of business rates is localised (40% to HBC, 9% ESCC, 1% Fire Authority) through a system of top-ups and tariffs that fix an amount to be paid by high yield authorities and distributed to low yield authorities – this amount being increased (normally) annually by inflation (CPI). Local authorities retain a proportion of all business rate growth or conversely experience a reduction in resources if the business rate base declines. The remaining 50% collected by the Council goes to the Government.
31. The 50% central government share is then redistributed through the annual local government settlement process – thus enabling the government to control the overall amount received by local authorities. Where there is disproportionate growth, this will be used to provide a safety net for those authorities experiencing little or negative growth and allow the treasury to top slice business rates income.
32. The changes increase the level of instability in the forecast of resources and the interaction with economic growth or decline will increase the associated risks. A decline in an industry within the borough could result in both a decrease in the business rate base and an increase in the number of Council Tax Support claims.

Business Rates (Non Domestic rates) - Collection Rates

33. As at the end of December 2022, the net amount due for the year amounted to £21,008,220. This is just over the £20,838,045 that was originally budgeted for.
34. Of this £21.008m, £16.335m (77.76%) had been collected by the end of December 2022. This is 13.24% more than that collected at the same stage last year. In cash terms, using these percentages, this represents £1.9m more than at the same stage as last year and £170,175 over the target.

Business Rates Income – 2023/24

35. The government after determining the business rates baseline levels back in 2013 included small business rate relief within its own budget proposals - this effectively

reduced Councils' income. The government is reimbursing authorities for this and other changes it has made over the years.

36. In the 2020 budget the government announced a whole raft of business rate exemptions and discounts for the year. This effectively reduced the level of business rates collectable by over £12m and has resulted in a very large deficit on the Collection Fund. Whilst this sum has been reimbursed by Section 31 grant monies from the government, the deficit has remained on the fund due to accounting requirements with government monies being required to be retained in Reserves in order to meet the deficit in 2023/24 (circa £6.8m).
37. The Rateable Value (RV) of business properties at the start of the 2023/24 year is forecast to be £66.4m. However, given the level of appeals, non-payments, and bad debt levels, forecasting income levels for 2023/24 and beyond remains highly challenging.
38. Multiplying the rateable value figure by the rate poundage and after charity and other reliefs the Council would collect some £23.5m in theory of which the Council share is some 40% in 2023/24 (some £9.4m). For Hastings however with a government assessed need (Baseline Need) that is lower than the amount the government predicts that that Council will retain (Business Rate Baseline) a tariff (the difference) is paid to central government – this amounts to £6,174,839 in 2023/24. The estimate of the business rate income collected that will be retained by the Council in 2023/24 as a result of entering into the Business rate pool amounts to £192,707. In addition, there is Section 31 money from the government which brings the total expected income from business rates to around £4.8m in total. The split between Section 31 grant monies and direct collection remains variable.
39. The Council will remain in the pooling arrangement within East Sussex for 2023/24 as there is still considered to be a significant benefit.

External funding – Benefit and Council Tax Administration Grant

40. The Benefit Administration Grant amounts to £425,209 in 2022/23 and details of the 2023/24 grant are still to be advised. Details of the Council Tax Support Administration Grant receivable in 2023/24 is awaited (£156,974 in 2021/22).
41. Discretionary Housing Payments (DHP's) play a vital role in supporting a lot of people affected by the welfare changes. It should also be noted that the Discretionary Housing Payments (DHP's) funding received from the government to assist those in severe financial hardship, is not only covering those with Housing Benefit claims, but also covers those in receipt of Universal Credit. As such the number of referrals from Universal Credit recipients is increasing – and adding an extra layer of administrative complication. The figure for 2023/24 is awaited (£220,901 in 2022/23). This funding will be fully subscribed.

Fees and Charges (Including Car Parking)

42. The Council now has limited reserves and remains heavily reliant upon income streams and investment returns to help balance the budget. Given that income streams remain a risk, fees and charges have been kept under careful review and are considered annually against the background of Council priorities, the local economy and its needs, and people's ability to pay.

43. A separate report on Fees and Charges was presented to Cabinet in December 2022, with the recommendation that fees and charges were increased broadly at 10% unless otherwise stated.

Investment and Borrowing

44. The conditions for borrowing from the PWLB have been tightened and do not allow for borrowing where the objective is purely for yield. Whilst alternative borrowing sources to the PWLB can be identified, the costs may be significantly higher and the timescales to obtain funding will be far longer and processes and loan agreements far more involved and time consuming. It is again recommended that the Council does not seek to undertake any capital project/scheme purely for yield and thus prevent the Council from borrowing from the PWLB.
45. The Capital programme (if approved) will increase borrowing levels as outlined in the Treasury Management Strategy document (published separately as part of the agenda).
46. The Council's underlying borrowing need (CFR) is not allowed to rise indefinitely. Statutory controls are in place to ensure that capital assets are broadly charged to revenue over the life of the asset. The Council is required to make an annual revenue charge, called the Minimum Revenue Provision (MRP), to reduce the CFR.
47. This is effectively a repayment of the borrowing need. This differs from the treasury management arrangements which ensure that cash is available to meet capital commitments. External debt can also be borrowed or repaid at any time, but this does not change the CFR.
48. As part of the Medium Term Financial Strategy update report in September 2022 it was agreed that the council would bring in an external MRP expert to review the current policy and calculations used historically. That piece of work is now complete, and it has identified potential changes which if approved will significantly financially benefit the council. A separate report will be brought to Cabinet in January to request the change of policy.

Inflation

49. The 2023/24 budget has been developed in a relatively unstable macroeconomic environment with inflation at a 40 year high. This has resulted in increased cost pressures for both the council and local businesses and the council's service users.
50. In budgetary terms these pressures are being realised directly through increased unit costs for items such as energy and utilities, alongside inflation linked contractual cost increases. In addition to the increased costs for service provision, the macroeconomic environment is also resulting in increased demand for some of our services, most notably temporary accommodation for homelessness.

Public Sector Pay Settlement and National Living Wage

51. Pay and remuneration is one of the council's biggest items of expenditure. The gross staffing budget for 2023/24 is £15.2m. The 2023/24 budget has assumed that a net £440,000 of additional resources are needed to fund increases in pay due to:

- Pay Awards - The salary increase for 2022/23 has been agreed, with the £1,925 increase backdated to April 2022. This level of increase was not allowed for when setting the annual budget for 2022/23 (the government's limits being included).
- Contractual increments (equivalent of around ½%) which have been allowed for.
- The Council remains committed to paying the accredited living wage of £10.90 per hour (for over 18's from 1 April 2022 – up from £9.90p/h the previous year).
- The budget allows for a 3% pay increase in 2023/24 (plus increments), and this estimate may be too low if inflation remains high for long. Any increase above this would need to be met from Contingency.

Universal Credit

52. Universal Credit was originally expected to commence in October 2013 in respect of new claims with the transfer of existing claims being completed by 2018/19. The first new claims actually took place in April 2015 but had relatively little impact on the service until the 14 December 2016 when all new claims for those of working age and some change of circumstances transferred to Universal Credit (now partly reversed for some claimants).
53. The Department for Work and Pensions (DWP) continue to provide some additional funding to the Council; this is payable to the Council to meet the additional burdens on dealing with DWP enquiries, complex cases and closing down existing claims.

Council Tax Support Scheme

54. In 2013/14 the government paid an upfront grant in respect of Council Tax Support/Benefit, leaving the Council to fund any "in year" increase in demand. In 2014/15 the Council Tax Support Grant was rolled into the Settlement Funding Assessment and thus effectively decreases in line with the annual reductions in government grant funding. The Council determined that the Council Tax Support Scheme would remain the same for 2015/16, 2016/17, 2017/18 and 2018/19. In 2019/20 the Council retained 100% support for those most in need but made various changes to the scheme e.g. limiting assistance to the maximum of a Band D equivalent property.
55. The other East Sussex Councils amended their schemes for 2016/17 given the ever increasing unaffordability of the scheme. The major change made by them being that all households of working age made a minimum 20% payment. Options were again explored by this Council in 2020/21 which included minimum payments of 3%, 10%, or 15%. Following a review by lead members the Council did not make any amendments to the scheme for 2020/21 or for 2021/22.
56. It is recommended that full Council adopt the existing scheme subject to the determination of allowances being delegated to the Chief Finance Officer in line with prior year practice.
57. The Council Tax Reduction Scheme continues to pose a significant financial risk for the Council. The risk being that should claimant numbers increase the additional costs now fall on the Council and its preceptors rather than the government. The Council will need to continue to retain adequate reserves for this purpose.

58. It is recommended that the Council reviews the affordability of the scheme during the early part of 2023/24, as significant levels of consultation and lead in times for software changes are required when amending schemes such as this

Pension Fund Contributions

59. The Employer's pension contribution rate has increased by 4.5% to 22.1% of pay (previously 17.6%), following the triennial revaluation of the pension fund. The additional cost of this increase is approximately £466,000 per annum. However along with the increase in the percentage payable, the additional lump sum payment amount of £476,000 has been removed leading to an overall saving of approximately £10,000. The actuaries forecast the total amount payable for 2023/24 to be £1.98m.

Staffing, Information Technology and Property

60. In order to deliver its priorities, the Council not only requires financial resources but also good quality staff, IT, and property. There is only a finite resource available to deliver priorities whether directly by the Council or in partnership with others. Service planning is important to ensure that there is sufficient capacity to deliver the corporate plan.

61. The Council's capacity to respond to change, and lead on new initiatives is dependent upon the strengths and abilities of the workforce. The Council has a clear strategy for workforce development and sufficient funding will be retained within the budget to fully finance the training and development programme.

Grants

62. The Council receives a number of revenue grants each year e.g. New Homes Bonus, Flexible Homelessness Support, Discretionary Housing Payments but has also been very successful in attracting numerous "one off" type grants in the last few years e.g. Rogue Landlord funding, Rough Sleeper Prevention, Coastal Communities funding, Welcome Back Funding, Sustainable Warmth Fund.

63. Regional and European funding successes have been very significant for Hastings in the past. The Council has made further grant applications for very substantial sums of money and will continue to look to attract such funding to Hastings in the years ahead.

64. **Towns Fund** - This is a £3.6bn national initiative focusing on 100 towns of which Hastings is one. The Council was invited to submit proposals for a £25m funded grant to aid further transformation and received an offer of £24.3m for the delivery of the investment proposals put forward.

65. **Levelling Up Fund** - The government announced a levelling up Fund worth £4 billion for England for investments in infrastructure. The council was unable to bid in rounds 1 and 2 due to capacity and the requirement for the level of matched contribution needed, however plans are being developed for a bid to round 3 if, and when this is initiated by the government.

66. **UK Shared Prosperity Fund (UKSPF)** - The fund is intended to level up and create opportunity across the UK for people and places and could reach up to £1.5billion p.a. to match the loss of receipts from EU structural funds. The council was allocated a

significantly lower than anticipated amount of funding £1m over 3 years and following the report to Cabinet in November 2022 is developing plans for how it intends to utilise these funds in a targeted area.

Revenue Outturn 2022/23

67. Since determining the budget in February 2022, the Council's budget and its limited resources have continued to be impacted by the effects of homelessness, and other expenditure pressures. The Council has continued to be at the forefront of delivering the government's initiatives to assist businesses and citizens alike.
68. The main income and expenditure variations on Direct Service Expenditure are summarised in Appendix O.
69. The additional cost pressures in respect of temporary accommodation have exceeded the £1.6m increase (£1,075,000 net) already allowed for when setting the 2022/23 budget in February 2023, and a further big increase is being projected for 2023/24.
70. The Housing and Homelessness Task Force which has been operational this financial year has been set up with the focus on reducing the expenditure in this area and looking at more financially sustainable alternatives in the future.
71. It is forecast that an additional £1.03m will need to be drawn from the General Reserve to cover the forecast overspends in 2022/23.

Capital Expenditure (2022/23)

72. There have been a number of amendments agreed to the Capital programme budget by Council since approval in February 2022. Additional monies have been allocated for Ground Maintenance Equipment, Roof refurbishment, Cliff railways, Housing acquisition and Cornwallis Street development. The revised timescales result in a shift of the Capital programme towards 2023/24 and 2024/25, with net capital expenditure expected to be £7.429m in 2022/23 rather than the £14.854 in the original budget; this reduces the borrowing requirement significantly in this financial year.

Budget 2023/24

73. The Council's Total Service Expenditure in 2023/24 is estimated at £14.82m. This compares to a forecast outturn of £17.22m for 2022/23. The Total Expenditure for the Council increases to £17.7m in 2023/24 once interest and borrowing are taken into account (£19.1m forecast outturn for 2022/23).
74. After allowing for a 2.99% increase in Council Tax and an increase in the Council tax base of 2%, the total funding to be met from Grant and the Collection Fund is estimated at £13.99m (£13.68m in 2022/23).
75. A balanced budget can be achieved with the use of £3.4m of reserves in 2022/23 This deficit being funded from the Council's Resilience and Stability Reserve (£100,000) and the General Reserve (£3.3m).
76. As part of this year's budget process reductions of £1.4m have been identified for 2023/24. These reductions have been offset by growth. Please see Appendices K and L for details.

77. The Capital programme is detailed separately in the report. The Council retains big aspirations to continue its programme of projects to invest in regeneration, housing, and culture in future years – with whatever resources it has or can attract to the town.
78. Priority must be to concentrate on achieving the savings identified in the PIER process as listed in Appendix K. Priorities also remain for enhancing and preserving existing income streams, asset sales, recovery of debt, and renegotiating contracts where possible.
79. The PIER process will continue in 2023/24 and its immediate priorities will involve reviews across a number of council activities as detailed in Appendix K.

Budget 2024/25 and beyond

80. The Local Government Settlement in December has provided funding details for 2023/24 only. Based on the current assumption of no new monies being available to Borough and District Councils overall, this section makes a best estimate of future budget shortfalls.
81. The future projections are identified in more detail in Appendix G. These estimates assume savings will be achieved in full and expenditure does not increase beyond inflation (except where separately identified). These projections are refined as and when more information is available.
82. The significant savings identified as part of the PIER process and the MRP review piece of work means that potential deficits in future years could be reduced altogether by the end of 2024/25 but caution is still required when looking too far into the future as recent events have taught us.

Council Tax

83. As at the end of December 2022, the net amount due for the year amounted to £61,409,634 and £50,091,082 (81.57%) had been collected. This was 5.2% less than that collected at the same stage last year.
84. The tax base for 2023/24 has been recalculated and is some 2% higher than 2022/23 as a result of a lower number of Council Tax Support claimants than projected and some additional new properties. The effect is to increase the tax base from 26,237 to 26,473 (an increase worth £69,000 p.a. to HBC alone).
85. It is again open to the Council to increase Council Tax for 2023/24. One percent on the Council Tax will equate to around £74,500 of additional income for this Council on the revised tax base.
86. For 2023/24 the government have announced a shire district or borough Council can increase Council Tax by up to 2.99%, or up to and including £5, whichever is the higher. If higher than this the Council would be required to hold a referendum.
87. The figures in the Appendix M show an 2.99% (£8.42) increase for Hastings BC, a 4.99% (£80.46) increase for ESCC, 5.03% (£5.00) for the Fire Authority and a 6.67% (£15.00) increase for the Police and Crime Commissioner.

88. Council Tax is at £281.67 p.a. (Band D – Hastings BC element) and a 2.99% increase for 2023/24 would take this to £290.09 p.a. This is a £8.42 per annum increase for a Band D property – a 16p per week increase (in respect of the Hastings Borough Council element).

Asset Sales - Capital Receipts

89. The Council has undertaken preparatory work and is now initiating a detailed strategic review of, and plan for its significant land and property assets. As a result of this work the council can determine the role assets will play in the assisting the council to achieve its objectives – be that to assist with its financial pressures and/or income generation or achieve alternative uses that support wider objectives if the council can afford to retain them.

90. As ever it remains imperative that the Council maximises its capital receipts. These will be invested directly or used to finance borrowing (thus avoiding borrowing costs). Failure to maximise these may necessitate curtailment of the ambitious capital programme given the costs of borrowing.

91. The additional costs of borrowing fall directly on the revenue account in terms of interest payments and annual contributions towards the repayment of the principal i.e. Minimum Revenue Provision (MRP). If there are Invest to Save efficiencies, then these costs may be offset. Appendix E identifies the capital financing/borrowing requirement over the life of the capital programme.

92. Amendments to Financial Rules and Financial Operating Procedures were agreed at full Council in February 2020 to ensure that where a capital scheme involves a net increase in revenue costs to the Council e.g. Buckshole Reservoir, or where any guarantee is to be provided which does, or could, incur costs for the Council, such decisions are now made by full Council.

93. Likewise, it was agreed that no properties or land be disposed of, either by sale or long leasehold, at less than market value without the express approval of Full Council.

Capital Programme & Borrowing

94. The Capital programme is detailed in Appendix D. The gross capital programme spend for 2022/23 is now estimated to be some £13.958m (Original budget £21.746m), with a net budget of £7.429m.

95. For 2023/24 there is slippage on a few schemes, including the restoration of Pelham Arcade Works and Roadway, Buckshole Reservoir, Churchfields Business Centre and Cornwallis Development in particular and the reprofiling of the timelines for others e.g. Energy (Solar).

96. It is the intention that the Council will fund (or part fund) the development of a number of sites that it owns, namely Cornwallis Street car park (hotel development), Industrial units (Churchfields Estate), Bexhill Road (housing).

97. The level of Disabled Facility Grant (DFG) funding for 2022/23 was £2,056,655. The capital programme will be revised as and when DFG figures for 2023/24 are received – if different. This is a capital grant and can be used for DFG purposes only. The budget is not currently being fully committed, with an estimated spend of £1.9m for 2022/23 –

the projected underspends are transferred to an earmarked reserve, with a risk that they may need to be repaid.

98. The draft capital programme shows the status of the schemes
- c denotes schemes which are committed
 - n denotes schemes that are new
 - u denotes schemes which are in the programme but as yet uncommitted
99. It is proposed that schemes marked with an asterisk (*) proceed without further reference to Cabinet or Council. Those that do not have an asterisk will need to have the agreement of Full Council to proceed.
100. Should the Council seek to develop any sites itself, following viability assessments and proper business cases, and financed by borrowing, then the Council's Treasury Management Strategy and the Capital Strategy will need to be further reviewed and approved by full Council – as the borrowing limits and Prudential indicators can only be determined by full Council. This can take place at any time throughout the financial year if necessary.

Investment in Council Assets

101. In protecting the economic vitality of the town, it remains important to maintain the Council's commercial estate in order to maximise occupancy rate and to support the local economy as far as possible. In doing so the Council will be in a position to take advantage of any sustained upturn in the economy in the future.
102. The Council's Renewals and Repairs Fund is reviewed on a regular basis in order to ensure sufficient resources are available to fund necessary works. Planned maintenance is normally cheaper in the long term than reactive maintenance. The council also needs to ensure it sets aside funds to meet ongoing maintenance and planned upgrades in future years.

Reserves

103. The Local Government Act 2003 (Part 2) requires the Chief Finance Officer to report on the adequacy of the proposed financial reserves, and determine the minimum level required when setting the annual budget. There is no statutory minimum requirement, but reserves must be set at a prudent level given the activities of individual councils and potential liabilities that they face or may face in the future i.e. a risk based approach.
104. The strategic reasons for holding reserves are:
- a. A working balance to help cushion the impact of uneven cash flows and avoid unnecessary temporary borrowing.
 - b. A contingency to cushion the impact of unexpected events or emergencies
 - c. A means of building up funds to meet known or potential liabilities (provisions are used for liabilities with uncertain timings or amounts). Such reserves are referred to as Earmarked reserves.
 - d. To assist in the transition to a lower spending Council
 - e. To provide the Council with some resources in future years to meet elements of the Council's capital programme that can not be capitalised e.g. feasibility studies.

105. The Council maintains a working balance in accordance with (a) above in the sum of £500,000. In respect of (c) above there is a need to maintain assets to avoid higher maintenance costs and declining assets. This is vital where the Council's commercial estate is involved if rental streams are to be maintained and industry is to be attracted to the area. The full Renewals and Repairs programme is attached in Appendix J.
106. At 31 March 2023 the General Reserve will amount to an estimated £6.6m. The Capital Reserve has a balance of £150k which is already committed e.g. empty homes strategy. Earmarked Reserves amount to £12.6m of which a large element is not available to use on anything other than specific areas e.g. DFG grants.
107. The combined value of the General and Earmarked Reserves at 31 March 2023 are estimated at £19.4m. The estimated reserves position is shown in more detail in Appendix H.
108. As an absolute minimum, the General Reserve is recommended to be a minimum of £6m i.e. the non-earmarked reserves. The £6m level reflects the more difficult funding regime, volatility in income streams that the Council is so reliant upon as well as the experience of recent years which has seen financial claims being made against the Council e.g. pier claim, NHS claim, dangerous structures, and of course the pandemic. As advised over the last decade, this level is required to be maintained to cover unexpected expenditure, e.g. emergencies, potential over runs of gross expenditure and down turns in income sources. The £6m was arrived at as follows:-
- (i) 15% downturn in income (sales, fees, rents, etc) - £2m (Projection)
 - (ii) 5% over run in expenditure (including capital) - £2m
 - (iii) Unforeseen events/losses - £2m
109. The Council's earmarked reserves are reviewed at least twice a year for adequacy. If at any time the adequacy is in doubt the Chief Financial Officer is required to report on the reasons, and the action, if any, which he considers appropriate.
110. The Earmarked Reserves will be subject to a full review to ensure that allocations are still relevant and adequate for the Councils Corporate priorities and plan.

Chief Finance Officer Statement – Section 25

111. Section 25 of the Local Government Act 2003 requires the Chief Financial Officer to report to members on the robustness of the estimates and the adequacy of the reserves when considering the Budget and Council Tax.

It is the view of the Chief Finance Officer that:

- i. The processes followed, and the information systems used are generally sound and that the involvement of senior managers in managing budgets provides a degree of assurance that the resultant estimates are as robust as present economic circumstances and limited resources allow.

The continued spiralling costs of Temporary Accommodation are a real cause for concern, along with the ability of the Council to continue to make budget savings. The Council has identified significant future savings in this area which should help

to offset these costs and reduce the need to call on reserves. However, there are factors outside of the council's control which could still significantly negatively impact the savings and forecasts and need to be continually monitored through the Housing and Homelessness Taskforce.

- ii. The reserves need to be preserved given the uncertainties surrounding future funding streams and expenditure pressures e.g. inflation, wage increases, unexpected events, and the difficulties that will be faced in identifying and achieving more savings or generating additional income. Using more of the unallocated reserves will risk the future sustainability of the Council, its ability to fund Capital projects and to manage unforeseen events.
- iii. The Chartered Institute of Public Finance and Accountancy's (CIPFA) Local Authority Accounting Panel (LAAP) has a guidance note on Local Authority Reserves and Balances (LAAP Bulletin 77) to assist local authorities in this process. This guidance is not statutory, but compliance is recommended in CIPFA's Statement on the Role of the Finance Director in Local Government. It is best practice to follow this guidance.
- iv. However, the guidance states that no case has yet been made to set a statutory minimum level of reserves, either as an absolute amount or a percentage of the council's budget. Each Local Authority should take advice from its Chief Financial Officer and base its judgement on local circumstances.
- v. The reserves would not be considered adequate to undertake any number of large capital schemes before securing a sustainable budget position. No Council should embark on large Capital programmes without due consideration of the financial implications in both the long and short term on the Council as a whole and its ability to deliver key services into the future.
- vi. The minimum recommended level of General reserve is currently set at £6m. Current forecasts indicate the Council will drop below this level and continue to be below this level until full savings are realised in future years.
- vii. Reliance on reserves to balance the budget longer term is not a sustainable financial model. However, the projections demonstrate that the identified areas of savings and efficiencies will lead to the current downward trend improving in future years and this is will be key to securing the councils long term financial future.
- viii. The delayed Senior Management restructure will need to ensure that the Council will be capable of achieving the requirements of the Financial Management Code. In particular the Council's Financial Rules need to be fully supported and adhered to. When services become aware that budgets may be exceeded or income to be less than projected offsetting savings need to be identified and achieved in the year wherever possible as there is only a very limited level of contingency. Financial reporting and accountability needs to be enhanced.

Climate Change

112. The Council has made major commitments on climate change and the budget supports the objectives set out in the Corporate Plan to achieve this. Projects contained within the Capital programme will need to support and comply with Council policies and objectives as a minimum and will be assessed on their merits when considered by Council.
113. It is expected that the Council's plans, policies, and objectives in this area will make greater calls on the Council's available resources in the future.

Equalities and Community Cohesiveness

114. The equalities implications of the proposals included in the draft budget and corporate plan will be set out in Appendix L which is, as yet, not completed. Members are reminded that they are under a duty to give due regard to considerations of equality when making decisions regarding the Budget and Corporate Plan, (Equality Act 2010).

Risk Management

115. Numerous risks are highlighted in this report, and further comment is made below.
116. The Council must seek to identify further opportunities for contract savings, plus identify, investigate, and implement efficiencies, identify income generation opportunities, and ensure that potential savings are monitored and achieved. Where services are overspending, rapid action must be taken in year to ensure that costs are contained within overall budgets. The luxury of having reserves available to cover such costs has substantially reduced.
117. The Council maintains risk registers for corporate risks and for individual services. These must be updated and reviewed on a more regular basis and steps taken to mitigate the risks wherever possible and practical. The transition to a Council with fewer staff and resources poses additional risks.

Key financial risks to the Council in future years include:-

- (x) **Business rates** continue to present real uncertainties. Volatility in income streams arising from both local and national economic pressures, the level of successful rating appeals, and the collection rates achieved.
- (xi) **Income.** The Council has been seeking to grow its income streams over the last few years. Attention has moved to housing acquisition given the need to reduce homelessness costs. Codes of Practice surrounding Treasury Management prevent the use of borrowing purely for yield.
- (xii) **Existing Services - Increased Demand.** Increased demand for public services – homelessness and temporary accommodation. It remains of critical importance that budget managers retain sufficient capacity to manage their services and the budgets delegated to them when new initiatives are being implemented. Careful monitoring and regular review of existing initiatives is also required e.g. social lettings agency, energy, temporary accommodation, refugee schemes, housing company, etc. Each of these has financial repercussions if business plan objectives are not achieved.

Sufficient oversight and review must be maintained on existing high priority services and areas where demand is increasing.

- (xiii) **Staffing / Knowledge Management.** The loss of key staff through early retirement or redundancy. The impacts on remaining staff can be significant. Likewise, the impact of illness on a smaller organisation can be more acute.
- (xiv) **Welfare Reform (Universal Credit and Council Tax Support).** There is a significant financial risk of increased Council Tax support payments being made in the year should the economy falter– the financing risk would normally fall wholly on the Council.

The Council should investigate a new scheme for 2024/25 with all the implications this has on the local community and the Council in devising the scheme.

The Council is not proposing any change to the scheme for 2023/24.

- (xv) **Staffing Reduction Costs.** In order to make savings of the magnitude still required, the Council will need to further reconsider what activities and service levels it can provide until our financial position is stabilised.

Voluntary and/or compulsory redundancies often have large financial consequences for the authority, both in terms of direct payments but also generally on the Pension Fund - in addition to the effect on the capacity of the organisation and knowledge management implications.

The Council established a Redundancy Reserve as part of the budget setting process in 2011/12 which has been added to when possible. The provision in the accounts and balance on the reserve is expected to be sufficient to meet the additional costs of transformation in 2023/24 given changes to the national pension scheme rules. However, it will now need to consider whether it uses capital receipts (if available) to meet these costs in order to try and preserve reserves and buy time to make savings.

- (xvi) **PIER Savings** - The identification of on-going new, and realisation of already identified, savings will be critical for the Council to achieve a sustainable budget in the future.
- (xvii) **Treasury Management** – Borrowing costs, investment security and level of returns. The management of the Council’s debt portfolio and its assets becomes increasingly important.
- (xviii) **Potential Liabilities - Business Rate Valuations/ Appeals** - The Valuation Office Agency (VOA) continue to work through appeals. The figures can be very large when they are backdated, and the Council is having to make provisions for up to 5 years.
- (xix) **New Legislation** - Changes in the Housing Act, changes in the Waste Directive on recycling targets, for example, are all likely to impact on the Council’s activities over the next few years.

- (xx) **Asset Disposals** - The identification and sale of surplus or underperforming assets remains crucial to funding the Capital programme and minimising revenue costs.
- (xxi) **Contract Awards** - The Council does rely on external service providers; it is particularly reliant on external IT and software companies. Effective due diligence in the award of contracts remains critical to the effective provision of Council services and the absolute need to meet Climate Change targets.

Economic/ Financial Implications

- 118. Corporate priorities rightly remain ambitious, but there are insufficient resources to produce a balanced budget for 2023/24 without again relying on the significant use of reserves.
- 119. The financial implications in 2023/24 and beyond are detailed in the report. However, further significant action must be taken by the Council to produce a sustainable budget beyond 2023/24.
- 120. The economic regeneration of the town remains a key priority for the Council, and the Towns Fund can play a significant role in achieving the ambitious objectives in these challenging times. The ability to work with partners to help stimulate the local economy continues but could be seriously impacted in the future with any reductions in our funding. There are also a number of significant projects within the capital programme that will help with the continued regeneration of Hastings.
- 121. The budget strategy continues to identify the risks of reduced funding levels from government for the next few years. Income streams are being re-profiled but remain at significant risk. There are additional demand and cost pressures in terms of homelessness, volatility on business rates, and contract inflation and wage settlements.

Organisational Consequences

- 122. The council has faced significant challenges over the last few years when it re-focussed activity to support our community through the pandemic. This re-focussing and the taking on of further new responsibilities (e.g.) payment of cost-of-living payments and support for new communities e.g. people fleeing the war in Ukraine has challenged our capacity further. The financial pressures we are facing as a result of the housing crisis have required us to reduce further the numbers of people who deliver the services the people of our town need. Whilst we have made reductions in areas where we have vacant posts, the impact of losing these posts permanently will be keenly felt and will be evident in reduced service levels.
- 123. Council staff operate as one team and in order to meet the challenge facing our organisational sustainability, significant cross-council focus is being directed to achieve the objectives of the Housing and Homelessness Task Force. This may mean colleagues being diverted from their substantive role to other priorities or activities paused for the time being.
- 124. It is anticipated that these efforts will pay off and the council will reach a sustainable point in two / three years and can consider re-starting activities that have to be paused at the present time.

In the short term however, the council needs to achieve a further reduction in service costs to help balance our budget until the medium-term impacts of the plans to reduce the costs of temporary accommodation are realised. This will be a challenge as the council must continue to deliver those services it has a legal duty to provide, and therefore the burden of reductions will inevitably fall hardest on those areas that are discretionary, but still important to the town.

125. Councillors and officers will continue to review the council’s activities and ensure we are as efficient as possible, are maximising income and retaining the best staff to deliver for residents. Where decisions are made to reduce service levels or cease activity, the council will seek to minimise the impact through redeployment, re-training, and voluntary severance.

Conclusion

126. In forming my opinion on the budget proposals put forward by Cabinet I have carefully considered the financial management arrangements and control frameworks that are in place, the underlying budget assumptions, the adequacy of the service planning process, the financial risks facing the Council and the adequacy of the councils’ reserves.
127. Members are advised to have regard to this statement when approving the budget and the level of Council Tax for the financial year.

Anti-Poverty

128. The recommendation to full Council is that the Council Tax Support scheme remains unchanged save for the updating of allowances/deduction in line with national changes. The draft scheme continues to provide 100% support for those claimants most in need and hence helps to protect some of the more vulnerable households in the community
129. The Council has numerous projects and programmes included within the budget that seek to help and address Poverty within the borough and diverted significant resources in 2022/23 to ensure speedy allocations of government cost of living support to our residents. The Capital programme and bids for external funding are largely targeted towards sustainable economic development, regeneration, housing, and renewable energy – in support of an ambitious Corporate Plan to address the pressing needs within the borough.

Consultation

130. The draft Corporate Plan and Budget is the subject of consultation from Friday 13 January 2023. The closing date for comments was 3 February 2023.

Timetable of Next Steps

131. Please include a list of key actions and the scheduled dates for these:

Action	Key milestone	Due date (provisional)	Responsible

Budget Council		15 February 2023	Chief Finance Officer
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Wards Affected

Ashdown, Baird, Braybrooke, Castle, Central St. Leonards, Conquest, Gensing, Hollington, Maze Hill, Old Hastings, Ore, Silverhill, St. Helens, Tressell, West St. Leonards, Wishing Tree

Policy Implications

Please identify if this report contains any implications for the following:

Equalities and Community Cohesiveness	Yes
Crime and Fear of Crime (Section 17)	No
Risk Management	Yes
Environmental Issues & Climate Change	Yes
Economic/Financial Implications	Yes
Human Rights Act	No
Organisational Consequences	Yes
Local People's Views	Yes
Anti-Poverty	Yes
Legal	No

Additional Information

The Appendices and supporting documents are also available from the Council's website under the heading of Hastings Borough Council budget

http://www.hastings.gov.uk/decisions_democracy/transparency/budgets_finance/

Officer to Contact

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Budget - DRAFT

2023-2024



Financial Services
www.hastings.gov.uk

Appendices to Budget Report

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REVENUE BUDGET SUMMARY

Appendix A

	2022-2023 Original Budget £	2022-2023 Forecast Outturn £	2023-2024 Estimate Budget £
Direct Service Expenditure	13,231,580	17,217,677	14,521,575
Contingency Provision (incl. R&R Reserve)	300,000	0	300,000
Total Service Expenditure	13,531,580	17,217,677	14,821,575
Provision for the Repayment of Principal (MRP)	1,741,200	920,000	995,000
Net Interest (Earnings) / Payments	1,579,758	985,000	1,933,000
Total Expenditure	16,852,538	19,122,677	17,749,575

Amount to be met from Grant and Collection Fund

Government Grant - Revenue Support Grant	(1,040,990)	(1,040,990)	(1,308,581)
Lower Tier Services Grant	(174,732)	(174,732)	(154,478)
2022/23 Services Grant	(263,308)	(263,308)	0
New Homes Bonus	(158,442)	(158,442)	(16,240)
NNDR (Surplus) / Deficit	379,224	379,224	1,619,265
Council Tax (Surplus) / Deficit	(48,151)	(48,151)	(206,799)
Housing Benefit Administration Grant	(425,209)	(425,209)	(425,209)
Council Tax Support Admin Grant	(156,974)	(156,974)	(156,974)
Business Rates	(2,020,635)	(2,302,577)	(2,829,893)
Business Rates - Pooling	(117,950)	0	(192,707)
Business Rates - Section 31 Grant	(2,265,513)	(1,788,384)	(2,645,426)
Council Tax	(7,390,176)	(7,390,176)	(7,679,640)
Total Funding	(13,682,855)	(13,369,718)	(13,996,681)
Funding deficit / (surplus)	3,169,683	5,752,959	3,752,894

Reserve movements

Contributions to Reserves (e.g. R&R)	689,000	689,000	689,000
Use of Earmarked Reserves (see Appendix H)	(1,528,500)	(3,082,010)	(1,916,300)
Net Contribution to/(from) Reserves	(839,500)	(2,393,010)	(1,227,300)
<u>Use of Reserves to fund Deficit</u>			
Transfer to/(from) General Reserve	(2,230,183)	(3,259,949)	(1,625,594)
Transfer to/(from) Specific Reserve	(100,000)	(100,000)	(900,000)
Total	(2,330,183)	(3,359,949)	(2,525,594)

General Fund Movement

	0	0	0
Net Council Expenditure	16,013,038	16,729,667	16,522,275

COUNCIL TAX

<u>2022-2023</u>			<u>2023-2024</u>			
Total £	Band D £		Total £	Band D £	Increase %	
13,682,855		Budget requirement	13,996,681			
(1,040,990)		Revenue Support Grant	(1,308,581)			
(156,974)		Council Tax Administration Support Grant	(156,974)			
(158,442)		New Homes Bonus	(16,240)			
331,073		Collection Fund (Surplus) / Deficit	1,412,466			
(3,246,711)		Other non-ring fenced grants	(3,417,819)			
(2,020,635)		Retained Business Rates	(2,829,893)			
7,390,176	281.67	Borough Council Tax	7,679,640	290.09	2.99%	8.42
42,329,202	1,613.34	County Council Precept	44,840,476	1,693.80	4.99%	80.46
2,607,171	99.37	Fire Authority Precept	2,763,018	104.37	5.03%	5.00
5,900,964	224.91	Police and Crime Commissioner Precept	6,351,209	239.91	6.67%	15.00
58,227,512	2,219.29	Total Council Tax	61,634,343	2,328.17	4.91%	
	26,237	Council Taxbase at Band D		26,473		

TABLE OF COUNCIL TAX BANDS AND AMOUNTS :

<u>2022-2023</u>		<i>Relationship to Band D</i>	<i>East Sussex County Council</i>	<i>Police and Crime Commissioner</i>	<i>East Sussex Fire Authority</i>	<i>Hastings Borough Council</i>	<u>2023-2024</u>
Total Amount	Band and Value						Total Amount
£1,479.53	A - up to £40,000	6 / 9	£1,129.20	£159.94	£69.58	£193.39	£1,552.11
£1,726.12	B - £40,001 up to £52,000	7 / 9	£1,317.40	£186.60	£81.18	£225.63	£1,810.81
£1,972.70	C - £52,001 up to £68,000	8 / 9	£1,505.60	£213.25	£92.77	£257.86	£2,069.48
£2,219.29	D - £68,001 up to £88,000	-	£1,693.80	£239.91	£104.37	£290.09	£2,328.17
£2,712.46	E - £88,001 up to £120,000	11 / 9	£2,070.20	£293.22	£127.56	£354.55	£2,845.53
£3,205.64	F - £120,001 up to £160,000	13 / 9	£2,446.60	£346.54	£150.76	£419.02	£3,362.92
£3,698.82	G - £160,001 up to £320,000	15 / 9	£2,823.00	£399.85	£173.95	£483.48	£3,880.28
£4,438.58	H - over £320,000	18 / 9	£3,387.60	£479.82	£208.74	£580.18	£4,656.34
43,842	Number of properties on Council Tax Banding List						44,024
£26,237	Each £1 of Council Tax at Band D will raise						£26,473

Appendix A (continued)

1. BUSINESS RATES BASELINE

	Budget 2022-23 Amount £	Revised Budget 2022-23 Amount £	Budget 2023-24 Amount £
NNDR Income			
Gross rateable value	62,828,825	62,100,371	66,424,683
Small business multiplier	49.9	49.9	49.9
Gross rates receivable	31,351,584	30,988,085	33,145,917
Reliefs and allowances for bad debt and appeals	(11,414,083)	(10,935,481)	(9,520,089)
Net rates less losses	19,937,501	20,052,604	23,625,828
Cost of Collection allowance	(127,653)	(127,653)	(150,464)
NNDR Income	19,809,848	19,924,951	23,475,364
Hastings BC Share (40%)	7,923,939	7,969,981	9,390,146
Tariff Calculation			
Business Rates Baseline for HBC	9,486,922	9,486,922	10,137,291
DCLG calculation of baseline funding level	3,819,518	3,819,518	3,962,452
Adjustment for Revised budget	0	0	0
Tariff	5,667,404	5,667,404	6,174,839
Levy calculation			
Total income	7,923,939	7,969,981	9,390,146
Add 50% small business relief	1,112,800	1,121,931	1,145,131
Add reliefs attracting Section 31 grant	921,981	376,791	372,841
Adjusted income	9,958,720	9,468,703	10,908,118
Less Tariff	(5,667,404)	(5,667,404)	(6,174,839)
	4,291,316	3,801,299	4,733,279
Baseline funding level	(3,819,518)	(3,819,518)	(3,962,452)
Growth	471,798	(18,219)	770,827
Levy payable (50%)	235,899	0	385,414
Pooling income (50% of levy / additional pool share)	(117,950)	0	(192,707)
Safety Net calculation			
Baseline funding level	3,819,518	3,819,518	3,962,452
Threshold (92.5% of baseline funding level)	3,533,054	3,533,054	3,665,268
Adjusted income less Tariff	4,291,316	3,801,299	4,733,279
Difference	758,262	268,245	1,068,011
Safety Net receivable	0	0	0
Business Rates Collection			
Business Rates precept	7,923,939	7,969,981	9,390,146
Tariff	(5,667,404)	(5,667,404)	(6,174,839)
Levy	(235,899)	0	(385,414)
Safety Net	0	0	0
Net Business Rates collection	2,020,636	2,302,577	2,829,893
Section 31 income	2,265,513	1,788,384	2,645,426

2. COLLECTION FUND

	2022-23 Original Budget £	2022-23 Revised Budget £	2023-24 Estimate Budget £
Council Tax (Surplus) / Deficit	(48,151)	(48,151)	(206,799)
Non Domestic Rates (Surplus) / Deficit	5,970,059	5,970,059	1,619,265
Total Collection Fund (Surplus) / Deficit	5,921,908	5,921,908	1,412,466

**INTEREST, MINIMUM REVENUE PROVISION &
CONTRIBUTIONS TO RESERVES**

Appendix B

	2022-23 Original Budget £000's	2022-23 Forecast Outturn £000's	2023-24 Original Budget £000's
Net Interest Payments	1,580	985	1,933
Contributions to Reserves	689	689	689
Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement)	1,723	920	995
Total	3,992	2,594	3,617
Interest	£000's	£000's	£000's
Gross Interest Payable	2,137	1,847	2,811
Gross Interest Received	(503)	(808)	(824)
Income and expenditure in relation to investment properties	(64)	(64)	(64)
Fees	10	10	10
	1,580	985	1,933
Contributions to Reserves	£000's	£000's	£000's
IT Reserve	189	189	189
R&R General	420	420	420
R&R White Rock Theatre	80	80	80
	689	689	689
Total Contributions To Reserves	689	689	689

SUMMARISED FULL BUDGET VARIATION ANALYSIS**Appendix C**

	2023/24 Budget	
	£	£
2022/23 Budget Surplus / (Deficit)		(2,330,183)
Growth Items		
Pay Inflation	(440,000)	
Homelessness	(2,300,610)	
External Audit Costs	(78,600)	
PIER Growth - See Appendix K	(270,750)	
Development Control increase in 2.0 FTE	(74,000)	
R&R Reserve funded items	(214,600)	
Contract Indexation	(192,400)	
		<hr/>
		(3,570,960)
Savings		
PIER Savings - See Appendix K	1,433,300	
Income from Capital Programme	500,000	
		<hr/>
		1,933,300
Other changes		
Fees and Charges		166,330
Decrease in MRP		746,200
Additional interest costs		(353,242)
Government Grant - Revenue Support Grant		267,592
Lower Tier Services Grant		(20,254)
New Homes Bonus		(142,202)
NNDR Reduced Deficit		(1,240,041)
Council Tax (Surplus) / Deficit		158,648
Business Rates		809,257
Business Rates - Pooling		74,758
Business Rates - Section 31 Grant		379,913
Council Tax Income Change		289,464
Factory Units and Other Properties Rental income		184,000
White Rock Theatre		100,300
No Local Election 2023-24		75,000
Local Plan		69,800
(Increase) / Decrease Other Net Changes		(123,273)
Unfunded Deficit		<hr/>
		(2,525,594)
Use of Reserves to fund deficit		
Transfer from General Reserve	1,625,594	
Transfer to/(from) Specific Reserve	900,000	
		<hr/>
		2,525,594
Balance		<hr/>
		0
		<hr/>

Capital Programme

Scheme Cost Code	Scheme Ref.	Scheme	Class	Total Gross Cost £'000	Profile of Council Net Cost								
					Total Net Cost £'000	Before 31.3.22 £'000	Adjusted			Subsequent Years			
							2022/23 £'000	2022/23 £'000	2023/24 £'000	2024/25 £,000	2025/26 £,000	Years £'000	
71224	CR-16	New ERP system	* c	1,017	538	538	0	0	0	0	0	0	0
71227	H07	Private Sector Renewal Support	* c	40	0	0	0	0	0	0	0	0	0
71228	H08	Disabled Facilities Grant	* c	14,914	0	0	0	0	0	0	0	0	0
71229	H15	Empty Homes Strategy - CPO	* c	100	100	100	50	0	0	0	0	0	0
71231	RP04	Restoration of Pelham Crescent/ Pelham Arcade	c	1,039	436	296	33	0	100	40	0	0	0
71232	RP16	Road at Pelham Arcade	c	1,416	465	11	200	234	20	200	0	0	0
71240	RP11	Groyne Refurbishment	* c	105	105	0	0	0	35	35	35	0	0
71241	ES35	Work on Harbour Arm and New Groynes	* c	2,965	0	0	0	0	0	0	0	0	0
71242	ES36	Further Sea Defence works	* c	150	0	0	0	0	0	0	0	0	0
71244	RP09	Public Realm	* c	194	88	88	0	0	0	0	0	0	0
71248	ES32	Country Park - Interpretive Centre	* c	1,149	444	444	0	0	0	0	0	0	0
71249	ES37	Playgrounds Upgrade Programme	c	305	205	122	38	83	0	0	0	0	0
71253	CR-19	Conversion of 12/13 York Buildings	* c	1,011	1,011	921	0	16	74	0	0	0	0
71254	OS 28	Hastings Housing Company	* c	5,428	5,428	5,428	0	0	0	0	0	0	0
71255	OS 26	DSO - Waste and Cleansing service - Vehicles	c	771	771	771	0	0	0	0	0	0	0
71256	OS06	Energy - Solar Panels	c	1,700	1,700	62	538	638	500	500	0	0	0
71258	OS4	Buckshole Reservoir	c	1,413	1,413	422	666	991	0	0	0	0	0
71259	CR-22	Priory Meadow Contribution to Capital Works	* c	700	700	162	250	250	288	0	0	0	0
71261	CR-32	Development of 311-323 Bexhill Rd (Aldi & Others)	* c	9,389	9,389	9,389	0	0	0	0	0	0	0
71265	OS12	Priory Street Multi Storey Car Park	* c	1,548	1,545	145	0	0	0	0	0	0	1,400
71266	OS-05	Purchase of Temporary Homelessness Accommodation	* c	5,703	5,703	5,703	0	0	0	0	0	0	0
71267	OS07	Energy Generation - Unallocated	c	4,300	4,300	0	0	0	2,300	2,000	0	0	0
71268	OS 27	DSO Waste and Cleansing service - Depot Works & Equipment	* c	136	136	136	0	0	0	0	0	0	0
71271	OS13	Lower Bexhill Road	* c	1,912	93	93	0	0	0	0	0	0	0
71272	CR-26	Churchfields Business Centre	c	4,500	2,950	131	2,195	2,819	0	0	0	0	0
71273	CR-27	Development / Furbishment of Lacuna Place	c	9,612	9,612	9,471	141	141	0	0	0	0	0
71274	CR-28	London Rd & Shepherd St	c	1,311	1,311	1,311	0	0	0	0	0	0	0
71275	CR-29	Cornwallis Street Development	c	9,000	9,000	320	6,835	280	8,400	0	0	0	0
71276	CR-30	Harold Place Restaurant Devt	c	89	89	59	1,613	30	0	0	0	0	0
71278	OS14	Electric Vehicles	c	13	13	13	0	0	0	0	0	0	0
71279	OS15	Electric Vehicle Infrastructure	c	50	46	46	0	0	0	0	0	0	0
71280	OS16	Priory Street Works	c	140	140	99	0	41	0	0	0	0	0
71281	CR-33	Castleham Car Park resurfacing	c	22	5	5	0	0	0	0	0	0	0
71282	OS29	Towns Fund Capital (2020/21 Accelerated scheme)	c	1,000	0	0	0	0	0	0	0	0	0

Capital Programme

Scheme Cost Code	Scheme Ref.	Scheme	Class	Total Gross Cost £'000	Profile of Council Net Cost							
					Total Net Cost £'000	Before 31.3.22 £'000	2022/23 £'000	Adjusted 2022/23 £'000	2023/24 £'000	2024/25 £,000	2025/26 £,000	Subsequent Years £'000
71284	OS-30	Next Steps Accommodation Pathway	c	1,855	426	0	0	426	0	0	0	0
71285	CR-34	Castleham Industrial Units	c	325	325	0	140	325	0	0	0	0
71288	OS31	Bexhill Road South (Housing & Car Park)	c	3,575	3,575	0	1,075	1,075	2,500	0	0	0
71289	OS32	Mayfield E (Housing)	c	8,000	8,000	0	1,000	0	4,500	3,500	0	0
71290	OS33	MUGA Refurbishments	c	80	80	0	80	80	0	0	0	0
71291	OS34	TFC - Enterprise & employment infrastructure	c	117	0	0	0	0	0	0	0	0
71293	OS35	TFC - Hastings Castle world heritage destination	c	111	0	0	0	0	0	0	0	0
71294	OS36	TFC - Town to sea creative quarter	c	959	0	0	0	0	0	0	0	0
71295	OS37	TFC - Town centre core	c	737	0	0	0	0	0	0	0	0
71296	OS38	TFC - Town centre public realm & green connections	c	66	0	0	0	0	0	0	0	0
71297	OS39	TFC - Town living	c	39	0	0	0	0	0	0	0	0
71299	OS40	RSI Mobile Health Unit	c	44	0	0	0	0	0	0	0	0
New	OS49	Grounds Maintenance Equipment	n	626	626	0	0	0	626	0	0	0
New	OS50	Roof refurbishment Programme	n	1,700	1,700	0	0	0	700	500	500	0
New	OS58	Cliff Railways	n	1,000	1,000	0	0	0	1,000	0	0	0
New	OS65	Housing Acquisition - Temporary accommodation	n	11,865	9,492	0	0	0	4,746	4,746	0	0
				114,241	82,959	36,285	14,854	7,429	25,789	11,521	535	1,400
Schemes Already Committed			c	99,049	70,141	36,285	14,854	7,429	18,717	6,275	35	1,400
Schemes Uncommitted			u	0	0	0	0	0	0	0	0	0
New Schemes			n	15,191	12,818	0	0	0	7,072	5,246	500	0
No further approval required			*									
Total Capital Expenditure				114,241	82,959	36,285	14,854	7,429	25,789	11,521	535	1,400

Capital Programme

Appendix D (continued)

Scheme Ref	Cost Code	Description	Total Budget	Before 31.3.22	Carry Forwards / Adjs	Original Budget 22/23	2022/23 Spend to date	Revised 22/23	23/24	24/25	25/26	Subsequent Years
			£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000	£'000
CR-16	71224	New ERP system										
		<u>Funding Source</u>										
		Council										
		Other	538	538	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	479	479	0	0	0	0	0	0	0	0
			1,017	1,017	0	0	0	0	0	0	0	0
H07	71227	Private Sector Renewal Support										
		<u>Funding Source</u>										
		Council	0	0	0	0	0	0	0	0	0	0
		Other	40	34	6	0	6	6	0	0	0	0
		<u>Total Funding</u>	40	34	6	0	6	6	0	0	0	0
H08	71228	Disabled Facilities Grant										
		<u>Funding Source</u>										
		Council	0	0	0	0	0	0	0	0	0	0
		Other	14,914	4,759	-125	2,056	743	1,931	2,056	2,056	2,056	2,056
		<u>Total Funding</u>	14,914	4,759	-125	2,056	743	1,931	2,056	2,056	2,056	2,056
H15	71229	Empty Homes Strategy - CPO										
		<u>Funding Source</u>										
		Council	100	100	-50	50	0	0	0	0	0	0
		Other	0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	100	100	-50	50	0	0	0	0	0	0
RP04	71231	Restoration Pelham Crescent/ Pelham Arcade										
		<u>Funding Source</u>										
		Council	436	296	-33	33	0	0	100	40	0	0
		Other	603	293	0	0	0	0	250	60	0	0
		<u>Total Funding</u>	1,039	589	-33	33	0	0	350	100	0	0
RP16	71232	Road at Pelham Arcade										
		<u>Funding Source</u>										
		Council	465	11	34	200	0	234	20	200	0	0
		Other	951	42	8	361	0	369	40	500	0	0
		<u>Total Funding</u>	1,416	53	42	561	0	603	60	700	0	0
RP11	71240	Groyne Refurbishment										
		<u>Funding Source</u>										
		Council	105	0	0	0	0	0	35	35	35	0
		Other	0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	105	0	0	0	0	0	35	35	35	0
ES35	71241	Work on Harbour Arm and New Groynes										
		<u>Funding Source</u>										
		Council	0	0	0	0	0	0	0	0	0	0
		Other	2,965	2,699	1	265	64	266	0	0	0	0
		<u>Total Funding</u>	2,965	2,699	1	265	64	266	0	0	0	0

Capital Programme

Appendix D (continued)

Scheme Ref	Cost Code	Description	Total Budget	Before 31.3.22	Carry Forwards / Adjs	Original Budget 22/23	2022/23 Spend to date	Revised 22/23	23/24	24/25	25/26	Subsequent Years
			£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000	£'000
ES36	71242	Further Sea Defence works										
		<u>Funding Source</u>										
		Council	0	0	0	0	0	0	0	0	0	0
		Other	150	116	0	34	2	34	0	0	0	0
		<u>Total Funding</u>	150	116	0	34	2	34	0	0	0	0
RP09	71244	Public Realm										
		<u>Funding Source</u>										
		Council	88	88	0	0	0	0	0	0	0	0
		Other	106	106	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	194	194	0	0	0	0	0	0	0	
ES32	71248	Country Park - Interpretive Centre										
		<u>Funding Source</u>										
		Council	444	444	0	0	0	0	0	0	0	0
		Other	705	705	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	1,149	1,149	0	0	0	0	0	0	0	
ES37	71249	Playgrounds Upgrade Programme										
		<u>Funding Source</u>										
		Council	205	122	45	38	32	83	0	0	0	0
		Other	100	100	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	305	222	45	38	32	83	0	0	0	
CR-19	71253	Conversion of 12/13 York Buildings										
		<u>Funding Source</u>										
		Council	1,011	921	-206	0	16	16	74	0	0	0
		Other	0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	1,011	921	-206	0	16	16	74	0	0	
OS 28	71254	Hastings Housing Company										
		<u>Funding Source</u>										
		Council	5,428	5,428	0	0	0	0	0	0	0	0
		Other	0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	5,428	5,428	0	0	0	0	0	0	0	
OS 26	71255	DSO - Waste and Cleansing service - Vehicles										
		<u>Funding Source</u>										
		Council	771	771	0	0	0	0	0	0	0	0
		Other	0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	771	771	0	0	0	0	0	0	0	
OS06	71256	Energy - Solar Panels										
		<u>Funding Source</u>										
		Council	1,700	62	100	538	0	638	500	500	0	0
		Other	0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	1,700	62	100	538	0	638	500	500	0	
OS4	71258	Buckshole Reservoir										
		<u>Funding Source</u>										
		Council	1,413	422	165	666	869	991	0	0	0	0
		Other	0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	1,413	422	165	666	869	991	0	0	0	

Capital Programme

Appendix D (continued)

Scheme Ref	Cost Code	Description	Total Budget £'000	Before 31.3.22 £'000	Carry Forwards / Adjs £'000	Original Budget 22/23 £'000	2022/23 Spend to date	Revised 22/23 £'000	23/24 £'000	24/25 £'000	25/26 £'000	Subsequent Years £'000
CR-22	71259	Priory Meadow Contribution to Capital Works										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>	700	162	0	250	0	250	288	0	0	0
			0	0	0	0	0	0	0	0	0	0
			700	162	0	250	0	0	288	0	0	0
CR-32	71261	Development of 311-323 Bexhill Rd (Aldi & Others)										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>	9,389	9,389	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0	0	0
			9,389	9,389	0	0	0	0	0	0	0	0
OS12	71265	Priory Street Multi Storey Car Park										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>	1,545	145	0	0	0	0	0	0	0	1,400
			3	3	0	0	0	0	0	0	0	0
			1,548	148	0	0	0	0	0	0	0	1,400
OS-05	71266	Purchase of Temporary Homelessness Accommodation										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>	5,703	5,703	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0	0	0
			5,703	5,703	0	0	0	0	0	0	0	0
OS07	71267	Energy Generation - Unallocated										0
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>	4,300	0	0	0	0	0	2,300	2,000	0	0
			0	0	0	0	0	0	0	0	0	0
			4,300	0	0	0	0	0	2,300	2,000	0	0
OS 27	71268	DSO Waste and Cleansing service - Depot Works & Equipment										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>	136	136	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0	0	0
			136	136	0	0	0	0	0	0	0	0
OS13	71271	Lower Bexhill Road										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>	93	93	0	0	0	0	0	0	0	0
			1,819	1,818	21	3,061	1	1	0	0	0	0
			1,912	1,911	21	3,061	1	1	0	0	0	0
CR-26	71272	Churchfields Business Centre										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>	2,950	131	624	2,195	2,480	2,819	0	0	0	0
			1,550	989	-554	1,115	561	561	0	0	0	0
			4,500	1,120	70	3,310	3,041	3,380	0	0	0	0

Capital Programme

Appendix D (continued)

Scheme Ref	Cost Code	Description	Total Budget £'000	Before 31.3.22 £'000	Carry Forwards / Adjs £'000	Original Budget 22/23 £'000	2022/23 Spend to date	Revised 22/23 £'000	23/24 £'000	24/25 £'000	25/26 £'000	Subsequent Years £'000	
CR-27	71273	Development / Furbishment of Lacuna Place											
		<u>Funding Source</u>											
		Council	Office building with ground floor retail accommodation totalling 39,696 Sq.ft.	9,612	9,471	0	141	27	141	0	0	0	0
		Other		0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	9,612	9,471	0	141	27	0	0	0	0	0	
CR-28	71274	London Rd & Shepherd St											
		<u>Funding Source</u>											
		Council	Purchase of 20 to 28 (even) London Road and Land at 35 Shepherd St, Hastings, St Leonards-on-Sea.	1,311	1,311	0	0	0	0	0	0	0	0
		Other		0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	1,311	1,311	0	0	0	0	0	0	0	0	
CR-29	71275	Cornwallis Street Development											
		<u>Funding Source</u>											
		Council	Redevelopment of Cornwallis Street for Hotel	9,000	320	-6,555	6,835	214	280	8,400	0	0	0
		Other		0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	9,000	320	-6,555	6,835	214	0	8,400	0	0	0	
CR-30	71276	Harold Place Restaurant Devt											
		<u>Funding Source</u>											
		Council	Redevelopment of Harold Place for Restaurant use - This project has been aborted and any outstanding fees to be	89	59	-1,583	1,613	9	30	0	0	0	0
		Other		0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	89	59	-1,583	1,613	9	0	0	0	0	0	
OS14	71278	Electric Vehicles											
		<u>Funding Source</u>											
		Council - Vehicles expected to be leased	Acquisition of Electric Vehicles	13	13	0	0	1	0	0	0	0	0
		Other		0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	13	13	0	0	1	0	0	0	0	0	
OS15	71279	Electric Vehicle Infrastructure											
		<u>Funding Source</u>											
		Council	Electric Vehicle Charging points, Load loggers, remedial works & EV points	46	46	0	0	1	0	0	0	0	0
		Other - Capital receipts		4	4	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	50	50	0	0	1	0	0	0	0	0	
OS16	71280	Priory Street Works											
		<u>Funding Source</u>											
		Council	LED Lighting replacement, rewiring & automated gate control	140	99	41	0	0	41	0	0	0	0
		Other		0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	140	99	41	0	0	41	0	0	0	0	
CR-33	71281	Castleham Car Park resurfacing											
		<u>Funding Source</u>											
		Council	Resurface Car Park	5	5	0	0	1	0	0	0	0	0
		Other		17	17	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	22	22	0	0	1	0	0	0	0	0	
OS29	71282	Towns Fund Capital (2020/21 Accelerated scheme)											
		<u>Funding Source</u>											
		Council	Towns Fund Capital (Accelerated)	0	0	0	0	0	0	0	0	0	0
		Other		1,000	1,000	0	0	0	0	0	0	0	0
		<u>Total Funding</u>	1,000	1,000	0	0	0	0	0	0	0	0	

Capital Programme

Appendix D (continued)

Scheme Ref	Cost Code	Description	Total Budget £'000	Before 31.3.22 £'000	Carry Forwards / Adjs £'000	Original Budget 22/23 £'000	2022/23 Spend to date	Revised 22/23 £'000	23/24 £'000	24/25 £'000	25/26 £'000	Subsequent Years £'000
OS-30	71284	Next Steps Accommodation Pathway										
		<u>Funding Source</u>										
		Council										
		Government Grant										
		<u>Total Funding</u>										
CR-34	71285	Castleham Industrial Units										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS31	71288	Bexhill Road South (Housing & Car Park)										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS32	71289	Mayfield E (Housing)										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS33	71290	MUGA Refurbishments										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS34	71291	TFC - Enterprise & employment infrastructure										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS35	71293	TFC - Hastings Castle world heritage destination										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS36	71294	TFC - Town to sea creative quarter										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										

Capital Programme

Appendix D (continued)

Scheme Ref	Cost Code	Description	Total Budget £'000	Before 31.3.22 £'000	Carry Forwards / Adjs £'000	Original Budget 22/23 £'000	2022/23 Spend to date	Revised 22/23 £'000	23/24 £'000	24/25 £'000	25/26 £'000	Subsequent Years £'000
OS37	71295	TFC - Town centre core										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS38	71296	TFC - Town centre public realm & green connections										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS39	71297	TFC - Town living										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS40	71299	RSI Mobile Health Unit										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS49		Grounds Maintenance Equipment										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS50		Roof refurbishment Programme										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS58		Cliff Railways										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS63		Housing Acquisition Programme										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
Totals												
		Council	82,959	36,285	-7,807	14,854	3,687	7,429	25,789	11,521	535	1,400
		Other	31,282	13,306	2,718	6,892	3,475	6,529	3,533	3,803	2,056	2,056
		<u>Total Funding</u>	114,241	49,591	-5,089	21,746	7,162	13,958	29,322	15,324	2,591	3,456

CAPITAL PROGRAMME FINANCING STATEMENT

Appendix E

	2022/23 Original £'000	2022/23 Forecast £'000	2023/24 Estimate £'000	2024/25 Estimate £'000	2025/26 Estimate £'000	Total over life of Programme £'000
<u>Spending</u>						
<u>Capital Spending</u>						
Total Gross Spend	21,746	13,958	29,322	15,324	2,591	61,194
<u>Funded By</u>						
Capital Grants & Contributions	6,892	6,529	3,533	3,803	2,056	15,920
Reserves	0	0	0	0	0	0
S106	38	83	0	0	0	83
Capital Receipts	5,500	5,500	952	50	50	6,552
Borrowing	9,316	1,846	24,837	11,471	485	38,639
Total	21,746	13,958	29,322	15,324	2,591	61,194

Land and Property Disposal Programme

	Estimated Receipts £
<u>2023/24</u>	
Sale of Ex Council Houses	
Other	
	<hr/> 952,000
<u>2024/25</u>	
Sale of Ex Council Houses	
Other	
	<hr/> 50,000
<u>2025/26</u>	
Sale of Ex Council Houses	
Other	
	<hr/> 50,000
<u>2026/27</u>	
Sale of Ex Council Houses	
Other	
	<hr/> 50,000
<u>2027/28</u>	
Sale of Ex Council Houses	
Other	
	<hr/> 50,000

Revenue Budget Forward Plan

Revenue Budget Forward Plan	2022-23	2023-24	2024-25	2025-26	2026-27
	Projection	Projection	Projection	Projection	Projection
	£000's	£000's	£000's	£000's	£000's
Opening Service Expenditure		16,184	14,812	13,478	11,742
Additional Growth Items		271	(124)	0	0
Savings/Additional Income Identified		(1,433)	(1,260)	(1,535)	(1,000)
Income - re Schemes in Capital Programme		(500)	(215)	(431)	0
Direct Service Expenditure (Net)	17,217	14,522	13,213	11,512	10,742
Funding Commitments:-					
Reimbursement of Election Costs (bi-annually)		0	(70)	0	0
Fees and Charges		0	(367)	(587)	(734)
Other:					
Contingency Provision	0	300	300	300	300
Interest (net of Fees) & other Adjustments	985	1,933	3,009	2,994	3,103
Minimum Revenue Provision (excl. Inc Gen Adj)	920	995	1,397	1,760	1,760
Contribution to Reserves	689	689	689	689	689
Net Use of Earmarked Reserves	(3,082)	(1,916)	(1,916)	(1,916)	(1,916)
Net Council Expenditure	16,729	16,523	16,256	14,752	13,944
Taxbase	26,237	26,473	26,738	27,005	27,275
Council Tax	281.67	290.09	295.86	301.75	307.76
Funding					
From Collection Fund - Council Tax	(7,390)	(7,680)	(7,911)	(8,149)	(8,394)
From Collection Fund - Business Rates	(2,303)	(2,830)	(2,887)	(2,944)	(3,003)
Revenue Support Grant	(1,041)	(1,309)	(1,309)	(1,309)	(1,309)
2022/23 Services Grant	(263)	0	0	0	0
Lower Tier Services Grant	(175)	(154)	(154)	(154)	(154)
New Homes Bonus	(158)	(16)	0	0	0
Council Tax Support Admin Grant	(157)	(157)	(157)	(157)	(157)
Housing Benefit Admin Grant	(425)	(425)	(425)	(425)	(425)
NNDR (Surplus) / Deficit	379	1,619	0	0	0
NNDR Pooling	0	(193)	(193)	(193)	(193)
Business Rates Section 31 Grant	(1,788)	(2,645)	(1,500)	(1,530)	(1,561)
Council Tax - Section 31 Grant	0	0	0	0	0
Council Tax Surplus	(48)	(207)	(207)	(207)	(207)
Contribution To General Fund	(13,369)	(13,997)	(14,742)	(15,068)	(15,403)
Funding Shortfall / (Surplus)	3,360	2,526	1,513	(316)	(1,459)
(Use of) / Trf to General Reserve	(3,260)	(1,626)	(1,513)	316	1,459
Use of Resilience and Stability Reserve	(100)	(900)	0	0	0
Net Funding Shortfall / (Surplus)	0	0	0	0	0
General Reserve Balance (31st March)	6,438	4,812	3,299	3,615	5,074

	2022/23			2023/24			
	Balance at 1 April 2022 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2023 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2024 £'000
General Reserve	(9,698)	(161)	3,260	(6,599)	0	1,626	(4,973)
Capital Reserve	(150)	0	0	(150)	0	0	(150)
Earmarked Reserves							
Renewal and Repairs Reserve	(1,471)	(500)	1,038	(933)	(500)	862	(571)
Risk Management Reserve	(315)	0	15	(300)	0	15	(285)
Information Technology Reserve	(206)	(189)	214	(181)	(189)	214	(156)
On-Street Car Parking Surplus Reserve	(40)	0	40	0	0	0	0
Section 106 Reserve (Revenue)	(418)	0	49	(369)	0	54	(315)
DCE-Revenues Division	(394)	0	219	(175)	0	175	0
Local Authority Parks Improvement	(6)	0	6	0	0	0	0
Countryside Stewardship	(22)	0	8	(14)	0	8	(6)
Monuments in Perpetuity	(46)	0	1	(45)	0	1	(44)
Ore Valley Reserve	(250)	0	0	(250)	0	0	(250)
Resilience and Stability Reserve	(1,000)	0	100	(900)	0	900	0
Redundancy Reserve	(665)	0	100	(565)	0	225	(340)
Safer Hastings Partnership	(100)	0	9	(91)	0	0	(91)
Disabled Facilities Grant	(1,374)	(2,056)	2,056	(1,374)	(2,056)	2,056	(1,374)
Invest to Save and Efficiency Reserve	(127)	0	46	(81)	0	12	(69)
Carry-forward Reserve	(933)	0	933	0	0	0	0
Controlling Migration	(116)	0	116	0	0	0	0
Towns Fund	(236)	(65)	0	(301)	0	0	(301)
Selective Licensing Reserve (inc. redundancy)	(144)	0	144	0	0	0	0
Revenue Hardship Fund	(80)	0	0	(80)	0	80	0
Syrian Refugee Resettlement Programme	(17)	0	17	0	0	0	0
Housing Licensing Reserve	(390)	0	185	(205)	0	205	0
Community Housing Fund	(55)	0	43	(12)	0	0	(12)
Business Rates Section 31 Reserve	(12,352)	0	5,591	(6,761)	0	6,761	0
	(30,605)	(2,971)	14,190	(19,386)	(2,745)	13,194	(8,937)

EXPENDITURE FUNDED BY USE OF RESERVES

(expenditure & transfers) / Income & transfers

	Cost Centre / Account	2022/23 Original £	2022/23 Forecast £	2023/24 Estimate £
General Reserve				
General reserve Saving to/(Use of)	Q1012	(2,230,183)	(3,259,949)	(1,625,594)
Total		<u>(2,230,183)</u>	<u>(3,259,949)</u>	<u>(1,625,594)</u>
Transfers between Reserves				
Selective Licensing Reserve to General Reserve	Q1042	0	(144,000)	0
Syrian Refugee Reserve to General Reserve	Q1033	0	(17,000)	0
		<u>0</u>	<u>(161,000)</u>	<u>0</u>
Carry Forward Reserve				
Carried forward	Q1004	0	(933,000)	0
		<u>0</u>	<u>(933,000)</u>	<u>0</u>
Capital Reserve				
Various Capital Expenditure to be Financed	Q1017			
CPO - Empty Homes Strategy -capital		(50,000)	0	0
		<u>(50,000)</u>	<u>0</u>	<u>0</u>
Disabled Facilities Grant				
Disabled Facilities Grant - Salaries	Q1008	(60,000)	(60,000)	(65,000)
Disabled Facilities Grant - Capital		(1,996,000)	(1,996,000)	(1,991,000)
		<u>(2,056,000)</u>	<u>(2,056,000)</u>	<u>(2,056,000)</u>
Renewal & Repairs Reserve				
(per programme of works - Appendix J)	Q1026	(547,700)	(1,037,700)	(762,300)
Contingency		(100,000)	0	(100,000)
		<u>(647,700)</u>	<u>(1,037,700)</u>	<u>(862,300)</u>
On-Street Car Parking Surplus Reserve				
	Q1003	0	(40,000)	0
		<u>0</u>	<u>(40,000)</u>	<u>0</u>
Resilience and Stability Reserve				
	Q1031	(100,000)	(100,000)	(900,000)
		<u>(100,000)</u>	<u>(100,000)</u>	<u>(900,000)</u>
Information Technology Reserve				
(per programme of works - Appendix I)	Q1013	(214,000)	(214,000)	(214,000)
		<u>(214,000)</u>	<u>(214,000)</u>	<u>(214,000)</u>
Invest to Save & Efficiency Reserve				
Transfer to General Fund	Q1015	(11,700)	(46,000)	(12,000)
Transfer to Capital Reserve		0	0	0
		<u>(11,700)</u>	<u>(46,000)</u>	<u>(12,000)</u>
Redundancy Reserve				
Transfer to General Fund	Q1024	(225,000)	(100,000)	(225,000)
		<u>(225,000)</u>	<u>(100,000)</u>	<u>(225,000)</u>
DCE-Revenues Division				
Revenue	Q1028	(72,000)	(219,000)	(175,000)
		<u>(72,000)</u>	<u>(219,000)</u>	<u>(175,000)</u>
Local Authority Parks Improvement				
Revenue	Q1043	0	(6,000)	0
		<u>0</u>	<u>(6,000)</u>	<u>0</u>
Countryside Stewardship				
Revenue	Q1007	0	(8,000)	(8,000)
		<u>0</u>	<u>(8,000)</u>	<u>(8,000)</u>
Monuments in Perpetuity				
Revenue	Q1023			
	20303	(1,000)	(1,000)	(1,000)
		<u>(1,000)</u>	<u>(1,000)</u>	<u>(1,000)</u>
S106 Reserve				
Capital	Q2451	0	0	0
Revenue	Q1029	(49,000)	(49,000)	(54,000)
		<u>(49,000)</u>	<u>(49,000)</u>	<u>(54,000)</u>

<u>Earmarked Reserves</u>	Cost Centre	2022/23 Original £	2022/23 Forecast £	2023/24 Estimate £
<u>Risk Management Reserve</u>				
Risk Management Schemes	Q1014			
	20135	(15,000)	(15,000)	(15,000)
		<u>(15,000)</u>	<u>(15,000)</u>	<u>(15,000)</u>
<u>Safer Hastings partnership</u>	Q1038			
		0	(9,000)	0
		<u>0</u>	<u>(9,000)</u>	<u>0</u>
<u>Selective Licensing</u>	Q1042			
Selective Licensing surplus / deficit	20195	0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Housing Licensing Reserve</u>	Q1036			
Housing Licensing Reserve		(172,310)	(185,310)	(205,000)
		<u>(172,310)</u>	<u>(185,310)</u>	<u>(205,000)</u>
<u>Syrian Refugee Resettlement Programme</u>	Q1033			
		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<u>Community Housing Fund</u>	Q1037			
Housing Administration		0	(43,000)	0
		<u>0</u>	<u>(43,000)</u>	<u>0</u>
<u>Controlling Migration</u>	Q1044			
		0	(116,000)	0
		<u>0</u>	<u>(116,000)</u>	<u>0</u>
<u>Revenue Hardship Fund</u>	Q1027			
		0	0	(80,000)
		<u>0</u>	<u>0</u>	<u>(80,000)</u>
<u>Towns Fund</u>	Q1045			
		(53,090)	65,000	0
		<u>(53,090)</u>	<u>65,000</u>	<u>0</u>
<u>Business Rates Section 31 Reserve</u>	Q2498			
		(5,590,835)	(5,590,835)	(6,760,835)
		<u>(5,590,835)</u>	<u>(5,590,835)</u>	<u>(6,760,835)</u>
Total use of earmarked and capital reserves	A	<u>(9,257,635)</u>	<u>(14,189,794)</u>	<u>(13,193,729)</u>
Revenue use of earmarked reserves		(4,881,452)	(8,672,845)	(8,677,135)
Transfers between Reserves		0	(161,000)	0
Capital use of earmarked reserves		(2,046,000)	(1,996,000)	(1,991,000)
General Reserve		(2,230,183)	(3,259,949)	(1,625,594)
Resilience and Stability Reserve		(100,000)	(100,000)	(900,000)
Total Expenditure & Transfers	B	<u>(9,257,635)</u>	<u>(14,189,794)</u>	<u>(13,193,729)</u>

INFORMATION TECHNOLOGY RESERVE		Appendix I				
	2022-23	2022-23	2023-24	2024-25	2025-26	
	Original	Forecast	ESTIMATE	ESTIMATE	ESTIMATE	
	£'000	Outturn	£'000	£'000	£'000	
OPENING BALANCE :						
BALANCE B/FWD. AT 1 APRIL	(203)	(206)	(181)	(156)	(131)	
EXPENDITURE :						
GOVCONNECT	9	9	9	9	9	
MICROSOFT LICENSING FOR TEST ENVIRONMENT	0	0	0	0	0	
RESILIENCE IMPROVEMENTS	0	0	0	0	0	
ANTI VIRUS	0	0	0	0	0	
KACE SYSTEMS MANAGEMENT SERVER	0	0	0	0	0	
SERVICE REVIEW EFFICIENCY PROJECTS	90	90	90	90	90	
PC HARDWARE AND SOFTWARE	115	115	115	115	115	
MICROSOFT 365	0	0	0	0	0	
SERVER OPERATING SYSTEMS UPGRADES	0	0	0	0	0	
UPS UPGRADES	0	0	0	0	0	
COMMVault UPGRADE	0	0	0	0	0	
CONTRACT COMPLIANCE SYSTEM UPGRADE	0	0	0	0	0	
VIRTUALISATION WARRANTY REDRESH	0	0	0	0	0	
SAN WARRANTY REFRESH	0	0	0	0	0	
SAN ADDITIONAL STORAGE	0	0	0	0	0	
SOFTWARE ASSET MANAGEMENT	0	0	0	0	0	
	214	214	214	214	214	
INCOME :						
CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND	(189)	(189)	(189)	(189)	(189)	
CLOSING BALANCE :						
BALANCE IN-HAND C/FWD. AT 31 MARCH	(178)	(181)	(156)	(131)	(106)	

RENEWAL AND REPAIRS RESERVE**APPENDIX J**

2021-22		2022-23	2022-23	2023-24
Actual		ORIGINAL	FORECAST	ESTIMATED
£		BUDGET	OUTTURN	BUDGET
		£	£	£
<u>OPENING BALANCE:</u>				
1,628,909	BALANCE BROUGHT FORWARD	895,500	1,470,883	933,183
<u>INCOME:</u>				
500,000	CONTRIBUTIONS TO RESERVE - GENERAL	500,000	500,000	500,000
500,000		500,000	500,000	500,000
<u>EXPENDITURE:</u>				
452,026	PROGRAMMED REPAIRS AND REDECORATIONS	222,500	268,100	243,800
206,000	OTHER REPAIRS & RENEWALS	325,200	769,600	518,500
658,026	SUB TOTAL	547,700	1,037,700	762,300
0	PROVISION FOR UNEXPECTED ITEMS	100,000	0	100,000
658,026		647,700	1,037,700	862,300
<u>CLOSING BALANCE:</u>				
1,470,883	BALANCE CARRIED FORWARD	747,800	933,183	570,883

PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2022-2023	2022-2023	2023-2024	2024-2025	2025-2026
				ORIGINAL BUDGET £	FORECAST OUTTURN £	ESTIMATE £	ESTIMATE £	ESTIMATE £
20116	PR001	TOWN HALL	Isolated internal / external redecs & repairs. MEWP high level stonework H&S inspection	30,000	25,000	30,000	30,000	30,000
20118	PR047	ALL BUILDINGS - ASBESTOS	Asbestos surveys and re-inspections	2,000	2,000	2,000	2,000	2,000
20118	PR048	ALL BUILDINGS - ASBESTOS	Works arising out of asbestos inspections	1,000	1,000	1,000	1,000	1,000
20118	PR049	ALL BUILDINGS - FIRE RISK	Fire risk assessments & works arising	6,000	6,000	6,000	6,000	6,000
20118	PR051	ALL BUILDINGS - AIR CONDITIONING	AC energy efficiency certification (every 3 years)	4,000	4,000	4,000	4,000	4,000
20118	PR52	ALL BUILDINGS - ENERGY CERTIFICATION	Annual Display Energy Certs for major bldgs	1,000	300	300	300	300
20118	PR54	ALL BUILDINGS - LEGIONELLA RISK	Automated checks & monitoring inc hygiene assess	25,000	25,000	25,000	25,000	25,000
20118	PR55	ALL BUILDINGS - ELECTRICAL TESTING	routine cyclical testing & works arising	6,000	6,000	7,000	7,000	7,000
20118	PR57	ALL BUILDINGS - SAFETY ANCHORS	Annual testing of access safety anchors	2,000	3,300	3,000	3,000	3,000
20118	PR58	ALL BUILDINGS - AUTOMATIC DOORS	Annual maintenance routine	500	500	500	500	500
20118	PR037	FACTORY UNITS	External redecs/roof repairs to empty units	0	0	30,000	30,000	30,000
20118	PR041	OTHER BUILDINGS (ESTATES MISC.)	Essential upgrades/repairs.	0	0	10,000	10,000	10,000
20245	PR023	WEST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	5,000
20245	PR024	EAST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	5,000
20258	PR034	FALAISE FITNESS CENTRE	External redecorations.	25,000	25,000	0	0	0
20303	PR013	CREMATORIUM	Internal / External redecorations. Main GF offices	0	0	5,000	5,000	5,000
20303	PR014	CREMATORIUM - CREMATOR FT2	Rehearthng & rebricking of cremator FT2	7,000	7,000	7,000	7,000	7,000
20303	PR014	CREMATORIUM - CREMATOR FT3	Rebricking / rehearthng of cremator FT3	46,000	46,000	0	0	0
20303	PR52a	CEMETERY	Path health & safety repairs	8,000	8,000	8,000	8,000	8,000
20310	PR52	PARKS	Path health & safety repairs	10,000	10,000	10,000	10,000	10,000
20250	OR210	FRONT LINE	Concrete health & safety inspection & testing	6,000	6,000	6,000	6,000	6,000
20250	OR255	FRONT LINE	Concrete health & safety repair works	9,000	9,000	20,000	20,000	20,000
20250	PR025	FRONT LINE	Alcoves, seating, bottle alley - repairs/redecs	9,000	9,000	9,000	9,000	9,000
20250	OR348	PROMENADE SURFACING	Further tarmac repairs to worst areas	0	50,000	30,000	30,000	30,000
20252	PR029	FISHERMENS MUSEUM	External redecs/stonework pointing	2,000	2,000	3,000	3,000	3,000
20310	PR026	SPORTS PAVILIONS	Int/ext redecs.	8,000	8,000	8,000	8,000	8,000
20310	PR044	ALEXANDRA PARK RAILINGS	Phased railing redecorations	5,000	5,000	5,000	5,000	5,000
20306	PR030	HASTINGS STATION FISHING BOAT FEAT	Survey repairs / redecs	0	0	4,000	4,000	4,000
		Total of Programmed work		222,500	268,100	243,800	243,800	243,800

Proposals	Savings/ Income £000		
	2023/24 £	2024/25 £	2025/26 £
Savings identified during the PIER process for the 2023/24 budget supporting information set out in appendix L			
REVIEW and REDUCE: On-going programme to review and reduce service costs and staffing expenditure (combination of approaches) to a total of £1m over three years. Posts to be deleted by start of 23/24 are all either vacant or are voluntary severance requests	£275,000	£500,000	£1,000,000
REDUCE and COST AVOIDANCE: Temporary Accommodation Costs Reduction Strategy	£1,000,000	£2,000,000	£3,000,000
Total	£1,275,000	£2,500,000	£4,000,000
STOP: Emergency Planning – Stop satellite phone and One Voice IT system	£3,300	£3,300	£3,300
REDUCE: Communications – Saving on printing, etc.	£500	£500	£500
REDUCE: Community safety – Reduce funding for community safety initiatives	£5,000	£5,000	£5,000
STOP: Cemetery and Crematorium external cleaning contract	£2,500	£2,500	£2,500
REDUCE: Provision of live meeting streaming - continue only Full Council, Audit, O&S and Planning meetings.	£5,000	£5,000	£5,000
REVIEW grants/delivery of events: No changes in 2023/24 or first half of 2024/25.			
St Leonards Festival £8k	£0	£0	TBC
Chess congress £10k	£0	TBC	TBC
Old Town Carnival £4k	£0	£0	TBC
Jack in the Green £5k TBC (£3k reduction already agreed last year)	£0	£0	TBC
Hastings Week £1k	£0	TBC	TBC
STOP: Support for 2023 Town Crier's competition	£2,000	£2,000	£2,000
STOP: Contribution to 1066 Country Campaign marketing campaign and focus on Hastings-only marketing divert staffing to marketing Hastings as a destination.	£50,000	£50,000	£50,000
REVIEW and REDUCE: Museum running costs and seek a strategic partnership solution to the sustainable future of the museum	£25,000	£25,000	£25,000
REDUCE: Contribution to Hastings Contemporary (currently £30k p.a.)	£5,000	£10,000	£15,000
REVIEW: Options for cost effective provision of public toilets and meeting spiralling vandalism costs	£0	£20,000	£40,000
REDUCE: Maintenance costs of decorative lighting across the borough (total net cost is currently £72k)	£40,000	£50,000	£60,000
REDUCE: Expenditure/seek commercial sponsorship for Christmas trees (£7,500 budget)	£5,000	£5,000	£5,000
STOP: Funding Visitor Information Centre at SCCH (net cost £30k) and divert 50% of the budget to marketing Hastings as a destination	£15,000	£30,000	£20,000
Total	£158,300	£208,300	£233,300
Growth Items and Budget adjustments			
Emergency Planning – budget for out of hours on call payments (silver/gold/rest centre) adjusted to meet needs	£4,000	£4,000	£4,000
Local Plan evidence research required earlier than profiled to enable plan to be submitted to Examination in Public stage	£50,000	£0	£0
Green Investment Fund Created (1% of HBC net budget) to invest in climate emergency activity - to include officer resources, activity and investment in alternative fuels for the waste fleet	£150,000	£150,000	£150,000
Funding for external support and advice required to review the council's governance system - as per motion agreed by Full Council 15th Dec 2022	£30,000	£0	£0
Establish a Hastings specific Tourism & Marketing function with savings from 1066 and VIC closure after Summer 2023 season	£15,000	£30,000	£20,000
Pilot to tackle anti-social behaviour in urban and countryside parks (post will be part-year 24/25 and 25/26)	£0	£21,750	£21,750
New temporary part-time post to promote Voter ID requirements recently introduced by government. Including a Temporary part time post from October 2023.	£21,750	£0	£0
Total	£270,750	£205,750	£195,750
NET Total of Savings / (Growth)	£1,162,550	£2,502,550	£4,037,550

**HBC draft 2023/24 Budget Savings additional supporting information
(NB to be read in conjunction with Appendix K)**

Savings proposals	Further details	Initial Equality Impact Assessment (Likely impact on protected characteristics – Low/Med/High)
<p>1. REVIEW and REDUCE: On-going programme to review and reduce service costs and staffing expenditure to a total of £1m over three years.</p>	<p>Whilst the council's budget is impacted by the extremely high costs of temporary accommodation (TA), our income is not enough to cover our expenditure.</p> <p>The work to reduce the costs of TA is our biggest priority (see below), however the full effects of our efforts will not be realised for 2-3 years. We therefore have a gap to cover. During this time, we will need to further reduce the costs of our services by £1m over 3 years.</p> <p>These cost reductions will be made through a combination of shrinking the overall council size, increased income generation, where possible using external funding paying to pay for activities and core staff, and further efficiencies. There will inevitably at this scale need to be further service reduction, and this burden will inevitably fall hardest on areas we do not have a legal duty to provide, regardless of how valuable they are to the council and local people.</p> <p>The savings identified for 2023/24 include estimated savings from Phase 1 of the senior management restructure (approx. £100k net saving) and capping the Planning Services staff budget (i.e. no budget for consultants if vacancies occur)</p> <p>The savings proposed for 2023/24 include deletion of the following vacant posts:</p> <ul style="list-style-type: none"> •Customer Services Officer (CCC) 1 FTE •Senior enforcement post in planning 1 FTE •Climate Change manager 1 FTE •4 of the 8 vacant Street Cleansing posts 4 FTE •Continuous Improvement and Democratic Services Manager 1 FTE •Regeneration Manager 1 FTE •Senior Transformation Manager 1 FTE <p>Further savings may be realised as part of the Phase 2 of the organisational restructure and as other service reviews are undertaken during the year - these will form part of a separate consultation exercise.</p> <p>In addition, savings have/will be identified from deletion of vacant posts as part of the restructures in Revenues and Benefits and Finance, and reduced hours in HR due to a flexi-retirement.</p>	<p>Low negative impact – whilst reductions in staffing will impact on the level of services and activities provided, these have not be identified as having a specific impact on any groups of people with a protected characteristic.</p>

Savings proposals	Further details	Initial Equality Impact Assessment (Likely impact on protected characteristics – Low/Med/High)
REDUCE and COST AVOIDANCE: Temporary Accommodation Costs Reduction Strategy	<p>The Housing and Homelessness Task Force have identified a strategy to tackle the costs of high cost nightly paid temporary accommodation.</p> <p>This work will include: investing in new resources (4 new posts) to bring down the backlog of cases awaiting decision; update policies and practices to support our objectives; enable more preventative work (2 new posts) to help people maintain existing tenancies; increase the supply of HBC owned TA (i.e. cheaper); source cheaper alternative TA options, and, in the medium term, address the key issue of there not enough being an adequate supply of affordable housing.</p> <p>This is an ambitious 3 year programme and will continue to require a laser like focus of the whole HBC team to help tackle this issue, because the success of this strategy will mean the council is able to stabilise its budget and enjoy a sustainable future.</p>	High positive impact for the most vulnerable people in the town.
STOP: Emergency Planning – stop satellite phone and One Voice IT system		No impact on any groups of people with a protected characteristic.
REDUCE: Communications – saving on printing, etc.		Low impact – reducing the budget following a decline in the requirement for printed material, will continue to provide written versions where necessary.
REDUCE: Community safety – reduce funding for community safety initiatives		Low impact – alternative external funding is being sought for initiatives.
STOP: Cemetery and Crematorium external cleaning contract		No impact – undertaken in-house.
REDUCE provision of live meeting streaming – continue only Full Council, Audit, O&S and Planning Committee		Low impact – recordings of meetings will continue to be available after the meetings.

Savings proposals	Further details	Initial Equality Impact Assessment (Likely impact on protected characteristics – Low/Med/High)
REVIEW current levels of grants and support for events		Unknown until review completed - no impact in 2023/24
STOP support for 2023 Town Crier's competition		No impact on any groups of people with a protected characteristic.
STOP: Contribution to 1066 Country Campaign marketing campaign and focus on Hastings-only marketing divert staffing to marketing Hastings as a destination.		No impact on any groups of people with a protected characteristic.
REVIEW and REDUCE Museum running costs by 10% and seek a strategic partnership solution to the sustainable future of the Museum		No impact on any groups of people with a protected characteristic.
REDUCE – contribution to Hastings Contemporary (currently £30k p.a.)		No impact on any groups of people with a protected characteristic.
REVIEW – options for cost effective provision of public toilets and meeting spiraling vandalism costs		Unknown until review undertaken.
REDUCE: Maintenance costs of decorative lighting across the borough (total net cost is currently £72k)		No impact on any groups of people with a protected characteristic.
REDUCE: expenditure/seek commercial sponsorship for Christmas trees (£7,500 budget)		No impact on any groups of people with a protected characteristic.

Savings proposals	Further details	Initial Equality Impact Assessment (Likely impact on protected characteristics – Low/Med/High)
STOP: Funding Visitor Information Centre at SCCH (net cost £30k) and divert budget to marketing Hastings as a destination.		No impact on any groups of people with a protected characteristic.

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2022-2023	2022-2023	2023-2024	2024-2025	2025-2026
				ORIGINAL BUDGET £	FORECAST OUTTURN £	ESTIMATE £	ESTIMATE £	ESTIMATE £
20245	OR247	EAST HILL LIFT LOWER STATION	Roof replacement	30,000	0	0	0	0
20249	OR250	WHITE ROCK THEATRE	General repair contributions	20,000	33,500	20,000	0	0
20249	OR251	WHITE ROCK THEATRE	Contribution to large plant / boiler replacement	0	1,000	0	0	0
20310	OR231	CLIFF REPAIR SURVEY	Biennial or Sextennial survey	15,000	23,000	0	0	0
20313	OR211	HASTINGS COUNTRY PARK - TACKLEWA	Health & safety repairs and repointing	1,000	1,000	0	0	0
20259	OR326	INDOOR BOWLS CENTRE	Equality Act works	0	18,900	0	0	0
20259	OR332	SUMMERFIELDS LEISURE CENTRE	Installation of UV water hygiene treatment, if req'd and justified by FL due to alterations to regulations.	5,000	0	0	0	0
20251	OR334	JOHNS PLACE MUSEUM	Essential stoneworks repairs to interior of window openings	9,000	0	5,000	4,000	0
20310	OR339	CLIFFS	Cliff Repairs arising from engineer's inspections	100,000	143,200	100,000	0	0
20117	OR340	MURIEL MATTERS HOUSE REPLACEMENT RISING MAIN	Replacement of existing rising main in rear of building to avoid further flooding issues	0	18,000	0	0	0
20117	OR342	MURIEL MATTERS HOUSE - PASSENGER LIFTS	Heavy duty door closing mechanisms	5,000	0	0	0	0
20245	OR347	WEST HILL LIFT - ATTENDANT'S & STORE AREAS	Works to patio waterproofing to prevent water ingress	18,000	18,000	0	0	0
20250	OR348	PROMENADE SURFACING	Further tarmac repairs to worst areas	50,000	0	0	0	0
20245	OR374	WEST HILL LIFT - ENTRANCE ROOF	Replace railings with galv. steel railings	0	5,000	0	0	0
20310	OR385	ALEXANDRA PARK	Information Shelter lower decoration	0	400	0	0	0
20310	OR392	ALEXANDRA PARK	Lower Stream Culvert Wall	0	3,500	0	0	0
20310	OR395	WHITE ROCK GARDENS	Demolition of old toilet block	0	8,800	0	0	0
20245	OR405	EAST HILL CLIFF RAILWAY - UPPER STATION	Pedestrian paths resurfacing - deterioration of existing patched up surface creating trip hazards	0	10,000	0	0	0
20303	OR410	CEMETERY CHAPEL	Front window and stone reveal repairs	0	20,000	0	0	0
20313	OR411	HASTINGS COUNTRY PARK	Surface dressing to Coastguard Lane tarmac/asphalt path surfacing	0	27,700	0	0	0
20246	OR412	HASTINGS CASTLE	Curtain wall consolidation following emergency stabilisation works	0	25,000	20,000	0	0
20259	OR416	SUMMERFIELDS LEISURE CENTRE	Re-tiling of edge of pool	0	100,000	0	0	0
20310	OR422	WEST MARINA GARDENS	Timber repairs & redecorate	0	2,000	0	0	0
20310	OR426	GENSING GARDENS	Sandstone wall repairs	0	2,600	0	0	0
20313	OR430	HASTINGS COUNTRY PARK YARD	Clear historic waste	0	6,000	0	0	0
20287	OR431	CARLISLE PARADE UNDERGROUND CAR PARK	Replacement of lighting	0	10,000	0	0	0
20251	OR432	HASTINGS MUSEUM & ART GALLERY	Lightning protection upgrade	0	5,000	0	0	0
20117	OR434	MURIEL MATTERS HOUSE	Heating pipe insulation	0	8,300	0	0	0
20313	OR435	HASTINGS COUNTRY PARK PATHS - EAST COASTGUARD LANE	Reapply 'Fibredec' last laid in 2015	0	25,000	0	0	0
20117	OR436	MURIEL MATTERS HOUSE	Repairs to rear car park waterproofing	17,200	17,200	0	0	0
20250	OR439	MILLSTONE FOUNTAIN	Replace inlet grille & improve internals	0	2,000	0	0	0
20250	OR440	BOTTLE ALLEY UPPER	Railing replacement - heritage railings poor	0	25,000	0	0	0

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2022-2023	2022-2023	2023-2024	2024-2025	2025-2026
				ORIGINAL BUDGET £	FORECAST OUTTURN £	ESTIMATE £	ESTIMATE £	ESTIMATE £
20245	OR441	EAST HILL LIFT PUBLIC CONVENIENCE	Interior refit due to dampness	10,000	10,000	0	0	0
20310	OR442	GENSING GARDENS WALL	Rebuild wall in Conservation Area.	0	60,000	30,000	0	0
20310	OR443	BEXHILL EAST SPORTS PAVILION	Full roof replacement	0	34,000	0	0	0
20310	OR445	WHITE ROCK GARDENS	Major repair works to west boundary wall	0	7,500	12,500	0	0
20148	OR448	BUS SHELTERS	Repair & Replacement Programme	15,000	18,000	15,000	0	0
20251	OR449	HASTINGS MUSEUM & ART GALLERY	Replace existing heating boiler	30,000	0	0	0	0
20246	OR452	Hastings Castle	Wall reduction and soil retention	0	0	20,000	0	0
20117	OR453	MMH	Space heating boiler replacement	0	0	30,000	0	0
20245	OR454	East Hill Lift Top Station	Remove and rebuild turrets	0	0	60,000	0	0
20250	OR455	White Rock Baths (Source P)	Concrete survey and making safe defects	0	0	10,000	0	0
20287	OR456	Grand Parade Car Park	Concrete survey and making safe defects	0	0	9,000	0	0
20310	OR457	Warrior Square Gardens	Replacement amenity lighting	0	0	3,000	0	0
20310	OR458	Marine Court	Replacement amenity lighting	0	0	20,000	0	0
20117	OR459	Muriel Matters House	Replacement of heating boilers	0	50,000	0	0	0
20287	OR460	Priory Street MSCP	Repair/lace damaged boundary wall at rear of the closed PC	0	0	15,000	0	0
20303	OR461	Cem & Crem Office	External damp works and repairs	0	0	12,000	0	0
20303	OR462	Cem & Crem Office	Internal works to create new filing room	0	0	15,000	0	0
20303	OR463	Crem flue	Replacement of flue (out of 22/23 or 23/24 contingency?)	0	30,000	0	0	0
20250	OR464	Promenade	Localised repairs to railings (pending wider scheme)	0	0	10,000	0	0
20250	OR465	Bottle Alley Lower	Redecoration of ceiling, columns, soffits and fascias	0	0	25,000	0	0
20250	OR466	Promenade	Targeted localised surface repairs in places otherwise not identified in survey as highest priority.	0	0	8,000	0	0
20313	OR467	Hastings Country Park Farm Yard	Recycling key clamp repairs.	0	0	15,000	0	0
20310	OR468	Sandhurst Recreation Ground Pavilions	Buildings in poor condition. Insurance settlement of £10.7k received and not used.	0	0	11,000	0	0
20310	OR469	Clive Vale Reservoirs	Bankside issues	0	0	6,000	0	0
20310	OR470	Old St. Helens Church	Repairs to vandalism	0	0	10,000	0	0
20310	OR471	Alexandra Park yard, condition works to building and yard (for new GM DSO)	Yard buildings and yard area condition works	0	0	20,000	0	0
20310	OR472	Ore Closed Churchyard, Winchelsea Road,	Removal of wall and repairs to pillar	0	0	6,000	0	0
20310	OR473	Recommended works to the Buckshole Reservoir Tower	Stillwater, recommended repair works to the Buckshole Reservoir valve tower	0	0	11,000	0	0
		Total of Other Work		325,200	769,600	518,500	4,000	0

Council Tax – Overall

The Council is recommended to resolve as follows:

- 1 It be noted that the Council has calculated the
- 2 Calculate that the Council Tax requirement for the Council's own purposes for 2023/24 is £7,679,640
- 3 That the following amounts be calculated for the year 2023/24 in accordance with Sections 31 to 36 of the Act:
 - (a) 75,315,294 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils
 - (b) 67,635,654 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act
 - (c) 7,679,640 Being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council in accordance with Section 31A(4) of the Act as its Council Tax requirement for the year. (Item R in the formula in Section 31B of the Act)
 - (d) 290.09 Being the amount at 3(c) above (Item R), all divided by Item T (1(a) above), calculated by the Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year
 - (e) £0 Being the aggregate amount of all special items (Parish precepts) referred to in Section 34(1) of the Act
 - (f) 290.09 Being the amount at 3(d) above less the result given by dividing the amount at 3(e) above by Item T (1(a) above), calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept relates
- 4 To note that the County Council, the Police and Crime Commissioner and the Fire Authority have issued precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992 for each category of dwellings in the Council's area as indicated in the table below.
- 5 That the Council, in accordance with Sections 30 and 36 of the Local Government Finance Act 1992, hereby sets the aggregate amounts shown in the tables below as the amounts of Council Tax for 2023/24 for each part of its area and for each of the categories of dwellings.

	Valuation Bands							
	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
Hastings Borough Council	193.39	225.63	257.86	290.09	354.55	419.02	483.48	580.18
East Sussex County Council (Including Adult Social Care)	1,129.20	1,317.40	1,505.60	1,693.80	2,070.20	2,446.60	2,823.00	3,387.60
East Sussex Fire Authority	69.58	81.18	92.77	104.37	127.56	150.76	173.95	208.74
Police and Crime	159.94	186.6	213.25	239.91	293.22	346.54	399.85	479.82
Aggregate of Council Tax Requirement	1,552.11	1,810.81	2,069.48	2,328.17	2,845.53	3,362.92	3,880.28	4,656.34

- 6 The Council's basic amount of Council Tax for 2023/24 is not excessive as determined in accordance with principles approved under Section 52ZB Local Government Finance Act 1992. To be deemed excessive the Borough's Council Tax would need to be increased by 3%, or more than 3%, and also more than £5 in 2023/24

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2021-22 ACTUAL	SERVICE	2022-23 BUDGET	2022-23 FORECAST OUTTURN	2022-23 FORECAST VARIANCE	2023-24 ESTIMATED TOTAL EXPENDITURE	2023-24 TOTAL INCOME	2023-24 ESTIMATED BUDGET	2023-24 BUDGET TO 2022-23 BUDGET VARIANCE
£	<u>SUMMARY OF REVENUE ESTIMATES</u>	£	£	£	£	£	£	£
216,696	20101 - Managing Director	220,650	223,885	3,235	232,590	0	232,590	11,940
272,472	20102 - Corp. Policy, Partnerships and Performance	248,610	230,310	(18,300)	238,430	0	238,430	(10,180)
223,892	20103 - Electoral Services	229,350	235,300	5,950	270,830	0	270,830	41,480
386,426	20104 - Estates Services	406,280	415,320	9,040	438,110	0	438,110	31,830
220,392	20105 - Building Surveyors	220,450	231,610	11,160	242,590	0	242,590	22,140
427,956	20106 - Legal Services	543,350	541,650	(1,700)	628,570	(40,000)	588,570	45,220
232,483	20107 - Internal Audit Services	226,290	233,970	7,680	245,500	0	245,500	19,210
8,015	20108 - Fraud and Investigations	9,610	10,320	710	10,600	0	10,600	990
1,015,946	20109 - Accountancy Services	1,046,990	1,041,180	(5,810)	1,104,060	(2,500)	1,101,560	54,570
2,221,942	20110 - Revenues Services	2,177,900	2,427,900	250,000	2,420,350	(98,950)	2,321,400	143,500
555,113	20111 - People, Customer and Business Support	625,560	621,260	(4,300)	669,890	0	669,890	44,330
165,877	20112 - Corporate Personnel Expenses	166,240	169,640	3,400	171,590	0	171,590	5,350
723,304	20113 - Contact Centre	749,950	777,700	27,750	848,800	0	848,800	98,850
209,309	20115 - Transformation Team	198,580	207,490	8,910	216,400	0	216,400	17,820
55,523	20116 - Admin Buildings - Town Hall	25,630	42,540	16,910	168,210	(128,200)	40,010	14,380
414,079	20117 - Admin Buildings - Muriel Matters House	434,430	432,460	(1,970)	517,240	(154,090)	363,150	(71,280)
58,043	20118 - Admin Buildings - General Expenses	72,030	72,390	360	74,600	0	74,600	2,570
1,333,906	20120 - Corporate Expenses	1,235,070	1,373,540	138,470	1,422,710	0	1,422,710	187,640
684,474	20121 - IT	706,680	728,010	21,330	782,830	0	782,830	76,150
318,559	20122 - IT Reserve / Hardware	304,940	307,820	2,880	314,780	0	314,780	9,840
48,111	20123 - Land & Property Systems-GIS	48,760	49,300	540	51,290	0	51,290	2,530
892,081	20172 - Administration - Housing	910,520	989,560	79,040	976,090	0	976,090	65,570
80,679	20173 - Local Land Planning Management & Admin	82,880	60,450	(22,430)	104,870	(12,000)	92,870	9,990
0	20174 (1015) - Director of Operational Services	0	0	0	0	0	0	0
288,411	20175 (1070) - Leisure Administration	289,420	303,330	13,910	316,580	0	316,580	27,160
214,474	20176 (1075) - Resort Services Management and Administration	211,510	227,810	16,300	238,980	0	238,980	27,470
508,750	20177 - Regeneration Administration Division	509,900	547,410	37,510	572,640	0	572,640	62,740
310,187	20178 - Marketing	304,610	364,990	60,380	384,040	0	384,040	79,430
926,918	20169 - Environmental Services Management &	941,580	1,013,890	72,310	964,730	0	964,730	23,150
418,408	20170 - Amenities Administration	423,470	418,750	(4,720)	439,870	0	439,870	16,400
474,443	20316 - Waste Service - Management and Admin	474,420	494,540	20,120	510,390	0	510,390	35,970
806,189	20317 - Parking Service - Management and Admin	823,090	835,650	12,560	889,790	(1,300)	888,490	65,400
(14,772,197)	Less recharges to other services	(15,153,730)	(15,629,975)	(476,245)		(16,009,160)	(16,009,160)	(855,430)
(59,138)	Unallocated Balance	(284,980)	0	284,980	16,467,950	(16,446,200)	21,750	306,730
803,177	20124 - Corporate Management Expenses	822,000	928,665	106,665	(729,110)	0	(729,110)	(1,551,110)

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2021-22 ACTUAL	SERVICE	2022-23 BUDGET	2022-23 FORECAST OUTTURN	2022-23 FORECAST VARIANCE	2023-24 ESTIMATED TOTAL EXPENDITURE	2023-24 TOTAL INCOME	2023-24 ESTIMATED BUDGET	2023-24 BUDGET TO 2022-23 BUDGET VARIANCE
£	SUMMARY OF REVENUE ESTIMATES	£	£	£	£	£	£	£
686,057	20125 - Non Distributed Costs	655,660	637,050	(18,610)	179,770	0	179,770	(475,890)
(438,267)	20126 - Housing Benefit Payments	(116,590)	(116,590)	0	28,571,590	(28,688,180)	(116,590)	0
1,146,222	20127 - Housing Benefit Administration	1,096,170	1,221,680	125,510	1,168,640	0	1,168,640	72,470
365,731	20128 - Council Tax Benefit - administration	349,770	389,830	40,060	372,920	0	372,920	23,150
385,688	20129 - Council Tax and Business Rates Collection	544,350	630,720	86,370	841,390	(244,170)	597,220	52,870
(362,539)	20130 - Employment Areas	(375,910)	(376,350)	(440)	60,330	(435,300)	(374,970)	940
(1,612,746)	20131 - Factory Units	(1,428,160)	(1,427,940)	220	380,260	(1,794,300)	(1,414,040)	14,120
(2,989,997)	20132 - Farms and Other Properties	(3,146,280)	(3,088,720)	57,560	698,930	(3,861,350)	(3,162,420)	(16,140)
5,968	20132 - St Mary in the Castle	16,070	16,290	220	16,500	0	16,500	430
401,939	20135 - Other Expenditure	419,220	376,100	(43,120)	431,620	0	431,620	12,400
223,300	20136 / 20137 - Registration of Electors	222,690	227,168	4,478	240,540	(3,500)	237,040	14,350
953,222	20138 - Cost of Democracy	960,680	963,110	2,430	1,002,310	0	1,002,310	41,630
171,348	20139 - Borough Election Expenses	204,150	199,080	(5,070)	131,600	0	131,600	(72,550)
(10,077)	20140 - General Election Expenses	0	0	0	0	0	0	0
(29,786)	20141 - County Council Election Expenses	0	0	0	0	0	0	0
3,292	20143 - Police and Crime Commissioner Election Expenses	0	0	0	0	0	0	0
0	20144 - Local Strategic Partnership	19,470	0	(19,470)	0	0	0	(19,470)
0	20145 - Sustainable Energy & Development	15,410	0	(15,410)	0	0	0	(15,410)
0	20146 - Public Consultation	6,490	0	(6,490)	0	0	0	(6,490)
19,516	20148 - Shelters and Seats	42,790	52,150	9,360	43,100	0	43,100	310
9,927	20149 - Street Naming and Numbering	11,860	11,870	10	14,070	0	14,070	2,210
83,940	20150 - Decorative Lighting	88,540	165,310	76,770	90,640	0	90,640	2,100
124,179	20324 - Communications and Design	121,270	130,600	9,330	145,070	(2,500)	142,570	21,300
5,063	20151 / 20152 / 20155-61 - Foreshore Trust	8,900	8,900	0	8,940	0	8,940	40
26,787	20152 / 20152 / 20155-61 - Foreshore Trust	11,920	11,920	0	22,220	(10,500)	11,720	(200)
0	20153 / 20152 / 20155-61 - Foreshore Trust	(2,300)	(2,300)	0	200	(2,500)	(2,300)	0
0	20154 / 20152 / 20155-61 - Foreshore Trust	0	0	0	0	0	0	0
(42,714)	20155 / 20152 / 20155-61 - Foreshore Trust	(343,820)	(343,820)	0	(94,980)	(247,440)	(342,420)	1,400
0	20156 / 20152 / 20155-61 - Foreshore Trust	0	0	0	0	0	0	0
0	20157 / 20152 / 20155-61 - Foreshore Trust	0	0	0	0	0	0	0
10,000	20158 / 20152 / 20155-61 - Foreshore Trust	299,000	299,000	0	299,000	0	299,000	0
3,052	20159 / 20152 / 20155-61 - Foreshore Trust	0	0	0	0	0	0	0
0	20160 / 20152 / 20155-61 - Foreshore Trust	25,000	25,000	0	25,000	0	25,000	0
77	20161 / 20152 / 20155-61 - Foreshore Trust	1,300	1,300	0	1,550	(250)	1,300	0
633,357	20180 - Development Control	854,930	1,162,304	307,374	1,332,470	(350,000)	982,470	127,540
(123,352)	20181 - Local Land Charges Register	(113,600)	(117,706)	(4,106)	118,690	(220,000)	(101,310)	12,290

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2021-22 ACTUAL	SERVICE	2022-23 BUDGET	2022-23 FORECAST OUTTURN	2022-23 FORECAST VARIANCE	2023-24 ESTIMATED TOTAL EXPENDITURE	2023-24 TOTAL INCOME	2023-24 ESTIMATED BUDGET	2023-24 BUDGET TO 2022-23 BUDGET VARIANCE
£	SUMMARY OF REVENUE ESTIMATES	£	£	£	£	£	£	£
1,825,392	20182 - Homelessness	2,908,000	4,961,918	2,053,918	8,978,120	(3,749,470)	5,228,650	2,320,650
(1)	20183 - Homelessness Reduction Grant	0	36	36	376,580	(376,580)	0	0
233,854	20207 - Rough Sleeper Prevention	0	(0)	(0)	1,428,490	(1,428,490)	0	0
89,493	20184 - Social Lettings	151,260	150,895	(365)	456,220	(376,400)	79,820	(71,440)
89,319	20185 - Homelessness Strategy	104,670	95,867	(8,803)	105,420	0	105,420	750
65,785	20186 - Housing Register	75,150	80,370	5,220	79,430	0	79,430	4,280
(1)	20187 - Funded Deposits	(41,420)	(41,440)	(20)	162,070	(162,090)	(20)	41,400
(9,458)	20188 - Youth Homelessness	22,190	17,423	(4,767)	78,680	(58,400)	20,280	(1,910)
62,561	20193 - Controlling Migration Fund	0	0	0	0	0	0	0
50,891	20179 - Building Control	62,470	63,550	1,080	63,560	0	63,560	1,090
7,616	20197 - Housing Solution Services	11,580	8,636	(2,944)	71,570	(57,000)	14,570	2,990
106,415	20191 - Housing Renewal	396,370	498,986	102,616	435,140	(15,000)	420,140	23,770
359,002	20195 - Selective licensing	0	0	0	0	0	0	0
(69,015)	20196 - Housing Licensing	193,980	164,548	(29,432)	212,350	0	212,350	18,370
36,080	20200 - Dangerous Structures	2,500	259,390	256,890	0	0	0	(2,500)
720	20198 - Housing - Works in Default	0	0	0	0	0	0	0
0	20346 - Housing Support Fund	0	0	0	0	0	0	0
0	20348 - Homelessness Prevention	0	0	0	0	0	0	0
0	20349 - Homes for Ukrainian Refugees	0	0	0	0	0	0	0
0	20350 - Housing Development Projects	0	110,000	110,000	0	0	0	0
0	20351 - HBC Owned TA	0	0	0	102,900	0	102,900	102,900
13,968	20206 - Syrian Resettlement Programme	(82,640)	(88,514)	(5,874)	42,840	(53,275)	(10,435)	72,205
(2,178)	20322 - Housing Company	0	250	250	0	0	0	0
0	20344 - Afghan Resettlement Programme	(47,020)	(47,020)	0	126,000	(126,000)	0	47,020
1	20204 - Housing - NHS Clinical Commissioning Group	0	0	0	0	0	0	0
(0)	20334 - CHART - Live, Work, Thrive	0	0	0	0	0	0	0
0	20342 - CHART - Resettlement Employability Project	0	649	649	72,530	(72,530)	0	0
5,435	20204 - Sustainable Housing in Inclusive Neighbourhoods	0	0	0	0	0	0	0
137,953	20208 - Regeneration Activity	324,960	481,580	156,620	356,240	0	356,240	31,280
240,179	20211 - Planning Policy	297,190	252,904	(44,286)	317,770	0	317,770	20,580
24,703	20341 - Local Plan	201,820	326,020	124,200	132,000	0	132,000	(69,820)
129,884	20212 - Cultural Activities	133,440	107,730	(25,710)	163,690	(30,000)	133,690	250
90,698	20214 - External Funding Initiatives	102,140	89,939	(12,201)	106,160	0	106,160	4,020
32,163	20215 - Community Cohesion	33,500	32,720	(780)	32,980	0	32,980	(520)
5,000	20221 - Youth Activities (Young Persons Council)	5,000	5,000	0	5,000	0	5,000	0
102,135	20321 - Renewable Energy Solutions	104,710	46,436	(58,274)	119,960	(4,000)	115,960	11,250
50,208	20209 - White Rock & Bohemia Area Development	0	0	0	0	0	0	0

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2021-22 ACTUAL	SERVICE	2022-23 BUDGET	2022-23 FORECAST OUTTURN	2022-23 FORECAST VARIANCE	2023-24 ESTIMATED TOTAL EXPENDITURE	2023-24 TOTAL INCOME	2023-24 ESTIMATED BUDGET	2023-24 BUDGET TO 2022-23 BUDGET VARIANCE
£	SUMMARY OF REVENUE ESTIMATES	£	£	£	£	£	£	£
(29,522)	20166 - Towns Fund	28,000	(24,826)	(52,826)	320,000	(320,000)	0	(28,000)
0	20325 - DESTI Smart	0	1,806	1,806	0	0	0	0
(1,304)	20335 - LGF Wayfinding	0	0	0	0	0	0	0
(13,490)	20336 - Reopening High Street Fund	0	(2)	(2)	0	0	0	0
30,264	20269 - CHART CLLD - Connecting Hastings and Rother Together Community Led Local Development	67,000	67,000	0	0	0	0	(67,000)
0	20320 - CHART ESF	0	0	0	0	0	0	0
1	20333 - CHART Churchfield	0	0	0	0	0	0	0
159,764	20222 (5701) - 1066 Country Campaign	160,570	222,329	61,759	274,620	(72,000)	202,620	42,050
2,916	20224 - Battle Marketing	0	0	0	0	0	0	0
153,533	20225 - TIC Tourist Information Centre	40,850	40,790	(60)	40,850	0	40,850	0
1,645	20226 (5705) - Community Awareness	1,900	(3,287)	(5,187)	4,700	(5,000)	(300)	(2,200)
3,804	20230 - R.T.P. - Hastings Week	5,430	5,710	280	6,980	0	6,980	1,550
5,186	20231 - R.T.P. - Jack-in-the-Green	13,930	13,143	(787)	12,280	0	12,280	(1,650)
6,692	20232 - R.T.P. - Old Town Carnival	8,060	8,729	669	9,610	0	9,610	1,550
13,692	20233 - Raising the Profile of Hastings	21,930	23,210	1,280	23,480	0	23,480	1,550
4,404	20234 - R.T.P. - Trolley Bus	5,930	0	(5,930)	0	0	0	(5,930)
6,148	20235 - R.T.P. - Town Crier	5,890	7,759	1,869	7,440	0	7,440	1,550
5,622	20228 - Seafood and Wine	3,410	4,839	1,429	50,860	(50,400)	460	(2,950)
6,376	20237 - Midsummer Fish Festival	6,090	16,064	9,974	24,800	(24,800)	0	(6,090)
3	20238 - Herring Fair	0	0	0	0	0	0	0
4,059	20239 - Meteorological Expenses	4,580	5,800	1,220	6,030	0	6,030	1,450
14,946	20240 (5507) - Civic & Ceremonial Expenses	14,400	15,361	961	15,600	0	15,600	1,200
(7,838)	20241 (5740) - Filming	(10,000)	(19,153)	(9,153)	31,010	(36,000)	(4,990)	5,010
24,860	20242 - Coastal Protection	25,000	20,870	(4,130)	21,820	0	21,820	(3,180)
3,396	20243 - Navigational Aids	3,620	5,322	1,702	5,820	0	5,820	2,200
7,680	20244 - Env. Schemes Net Shops	19,310	24,880	5,570	20,110	0	20,110	800
(22,360)	20245 - Cliff Railways	(105,580)	(169,615)	(64,035)	356,860	(412,800)	(55,940)	49,640
(9,295)	20246 - Hastings Castle	(8,150)	(7,240)	910	66,310	(32,750)	33,560	41,710
(10,000)	20247 - St Clements Caves	(10,000)	(10,000)	0	0	(10,000)	(10,000)	0
(195,985)	20248 - Chalets and Beach Huts	(222,340)	(220,251)	2,089	95,490	(321,000)	(225,510)	(3,170)
253,746	20249 - White Rock Theatre	253,240	253,650	410	153,710	0	153,710	(99,530)
176,518	20250 - Seafront	218,700	236,570	17,870	342,170	(56,100)	286,070	67,370
(15,765)	20257 - Sports Management	(13,910)	(16,272)	(2,362)	39,150	(50,000)	(10,850)	3,060
430,273	20251 - Museums	448,440	430,876	(17,564)	485,350	(25,000)	460,350	11,910
8,664	20252 - Fishermans Museum	10,360	10,770	410	12,020	0	12,020	1,660
(4,293)	20327 - Museum & Schools Project	0	4,200	4,200	0	0	0	0

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2021-22 ACTUAL	SERVICE	2022-23 BUDGET	2022-23 FORECAST OUTTURN	2022-23 FORECAST VARIANCE	2023-24 ESTIMATED TOTAL EXPENDITURE	2023-24 TOTAL INCOME	2023-24 ESTIMATED BUDGET	2023-24 BUDGET TO 2022-23 BUDGET VARIANCE
£	SUMMARY OF REVENUE ESTIMATES	£	£	£	£	£	£	£
44,576	20258 - Falaise Fitness Centre	71,090	72,280	1,190	49,230	0	49,230	(21,860)
24,138	20259 - Sports Centres	71,060	110,043	38,983	112,430	(43,000)	69,430	(1,630)
184,578	20264 (6657) - Active Hastings & Play Development	160,380	168,740	8,360	428,240	(243,350)	184,890	24,510
37,288	20267 - Play Pathfinder	40,420	42,220	1,800	43,930	0	43,930	3,510
(11,337)	20271 - CHART Active Hastings	0	(8,037)	(8,037)	0	0	0	0
0	20217 - Coastal Communities Fund	0	0	0	0	0	0	0
5,016	20219 - Community Partnership	0	0	0	0	0	0	0
0	20272 (6641) - Lets get Moving (CCG)	0	0	0	0	0	0	0
0	20273 (1937) - British BID DCLG - Loan Fund (Business Improvement District)	0	0	0	0	0	0	0
283,453	20276 - Food Safety	288,710	307,190	18,480	292,330	0	292,330	3,620
109,179	20277 - Health and Safety Enforcement	109,110	120,380	11,270	114,950	(2,550)	112,400	3,290
38,255	20278 - Health and Safety Corporate	37,770	39,730	1,960	38,390	0	38,390	620
300,060	20279 - Environmental Protection	303,050	322,390	19,340	314,710	(5,130)	309,580	6,530
46,731	20280 - Pest Control	53,590	56,254	2,664	60,270	(4,240)	56,030	2,440
24,968	20281 - Local Licensing	52,170	63,776	11,606	279,570	(210,000)	69,570	17,400
(1,280)	20282 - Scrap Metal Licensing	(380)	(380)	0	0	(380)	(380)	0
(73,582)	20283 - Liquor Licensing	(78,100)	(77,370)	730	6,560	(84,400)	(77,840)	260
(13,409)	20284 - Gambling Licensing	(16,400)	(16,260)	140	1,150	(17,500)	(16,350)	50
44,870	20285 - Stray Dog Contract	44,640	45,570	930	55,520	(500)	55,020	10,380
67,879	20286 - Emergency Planning	67,470	72,440	4,970	68,660	0	68,660	1,190
(745,858)	20287 - Off Street Parking	(774,450)	(578,670)	195,780	2,051,270	(2,847,300)	(796,030)	(21,580)
(1,156)	20288 - Horntye Car Park	(3,360)	(3,360)	0	13,640	(17,000)	(3,360)	0
7,719	20289 - Abandoned Vehicles	4,730	4,740	10	4,990	0	4,990	260
83,895	20290 - Closed Circuit Television	75,030	88,750	13,720	89,260	0	89,260	14,230
(8,123)	20291 - ESCC Highway Tree Maintenance	(3,000)	2,000	5,000	22,000	(25,000)	(3,000)	0
971	20119 - DSO Operational Building	53,420	50,810	(2,610)	53,880	0	53,880	460
1,303,334	20293 - Waste Collection	1,387,810	1,414,050	26,240	1,584,670	(100,000)	1,484,670	96,860
854,631	20294 - Recycling	903,260	907,180	3,920	951,320	0	951,320	48,060
132,378	20295 - Street Cleansing	116,770	152,270	35,500	156,610	0	156,610	39,840
1,172,320	20323 - Waste and Street Cleansing (DSO)	1,346,910	1,263,833	(83,077)	1,375,470	(15,000)	1,360,470	13,560
(324,285)	20296 - Greenwaste	(298,440)	(344,940)	(46,500)	204,060	(520,000)	(315,940)	(17,500)
340,221	20297 - Waste and Environmental Enforcement Team	327,900	353,320	25,420	366,910	(20,000)	346,910	19,010
33,742	20298 - Together Action	37,760	34,730	(3,030)	35,500	0	35,500	(2,260)
86,224	20299 - Safer Hastings Partnership (HBC)	89,450	86,297	(3,153)	88,240	0	88,240	(1,210)
(12,043)	20300 - Safer Hastings Partnership (External)	0	9,500	9,500	64,500	(64,500)	0	0
0	20337 - Safer Streets	0	0	0	0	0	0	0

Council Service Expenditure

Appendix O

2021-22 ACTUAL	SERVICE	2022-23 BUDGET	2022-23 FORECAST OUTTURN	2022-23 FORECAST VARIANCE	2023-24 ESTIMATED TOTAL EXPENDITURE	2023-24 TOTAL INCOME	2023-24 ESTIMATED BUDGET	2023-24 BUDGET TO 2022-23 BUDGET VARIANCE
£	SUMMARY OF REVENUE ESTIMATES	£	£	£	£	£	£	£
0	20345 - Violence Against Women and Girls	0	0	0	0	0	0	0
32,897	20302 - Watercourses	34,710	36,280	1,570	36,320	0	36,320	1,610
(611,448)	20303 / 20304 - Cemetery and Crematorium	(631,460)	(533,249)	98,211	861,980	(1,477,600)	(615,620)	15,840
19,943	20304 - Welfare Funerals	8,240	8,240	0	40,380	(32,140)	8,240	0
25,986	20305 - Travellers Costs	26,300	26,220	(80)	26,600	0	26,600	300
38,125	20306 - Town Centre	36,510	36,560	50	42,070	0	42,070	5,560
27,406	20307 - Allotments	23,580	21,050	(2,530)	63,660	(42,960)	20,700	(2,880)
15,905	20308 - Ecology	18,730	18,600	(130)	19,180	0	19,180	450
146,901	20309 - Arboriculture	156,970	193,849	36,879	181,570	0	181,570	24,600
1,332,719	20310 - Parks and Gardens	1,329,700	1,573,987	244,287	1,651,900	(125,500)	1,526,400	196,700
(56,638)	20312 - Hastings Country Park Car Parks	(50,130)	(50,130)	0	2,000	(52,130)	(50,130)	0
169,286	20313 - Hastings Country Park	163,050	217,530	54,480	159,640	0	159,640	(3,410)
49,421	20314 - Countryside Stewardship	24,000	24,000	0	95,500	(71,500)	24,000	0
337,097	20315 - Public Conveniences	375,520	348,040	(27,480)	352,990	(1,500)	351,490	(24,030)
(11,058)	20338 - Hastings Country Park Grant Funded Works	0	0	0	0	0	0	0
16,535	20339 - Hastings Country Park Visitor Centre	20,000	20,000	0	26,000	(6,000)	20,000	0
0	20330 - Local Parks Improvement Funding (GGR)	0	5,700	5,700	0	0	0	0
10,654,800	DIRECT SERVICE EXPENDITURE	12,946,600	17,217,677	4,271,077	80,782,030	(66,260,455)	14,521,575	1,574,975